



ANNUAL REPORT 2016



GRAÇA MACHEL TRUST



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This report is a summary of the Graça Machel Trust's
work and achievements during 2016.

For feedback or more information please email:
info@gracamacheltrust.org



GRAÇA MACHEL TRUST



We recognise that transforming societies requires a change in the perceptions of the value and contributions of Africa's women and children. Working with networks and influencers globally and across the continent, the Trust is committed to challenging the current narrative of Africa's women and children and invites our networks, partners, donors, collaborators and friends to join us

#ChangingTheNarrative





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ABOUT US

The Graça Machel Trust works with partners who are committed to creating equitable and inclusive societies that value women and children.

The Graça Machel Trust was established in 2010 to vastly improve the lives of African women and children. The Trust helps to connect people and groups that should know each other to work together. We engage both publicly and behind the scenes with key power brokers and influencers to Multiply and Amplify the voices and of African women and children. We work through networks and collaborations to build the capacity of civil society organisations and community based organisations, and where necessary, incubate and develop new initiatives where there are gaps.

The Trust works with its various partners to promote women's and children's networks for greater social and economic transformation in Africa



OUR VISION

Nurture caring societies that value social justice, promote and protect the rights of women and children.

OUR MISSION

Amplify women's movements, influence governance and promote women's contributions and leadership in the economic, social and political development of Africa; and advocate for the protection of children's rights and dignity.

OUR VALUES

Integrity

We demonstrate the highest levels of personal and organisational integrity in all areas of our work. We remain permanently guided by the principle of good conduct, responsible behaviour and high integrity in our interactions with partners and collaborators.

Courage

We exercise disciplined risks in our resolve to bring positive change in the lives of women and children across the region and globally. We are prepared to take calculated risks, stand by the decisions we make, challenge ourselves to think outside the box, and deliver innovative programmes...

Excellence

We set ourselves ambitious goals and targets, and consistently strive to deliver excellence in our work. Our ambition is driven by a desire to deliver measurable, high-impact results for women and children, and to ensure value for money for our donors and supporters.

Accountability

We value accountability in all that we do. We are accountable to those we serve as well as those who support our work and give us resources, including our funding partners, friends, and collaborators.



OUR APPROACH

At the Trust, we believe that if we are to achieve the social and economic advancement of the continent's women and children, we need to change the mindset and tactics used in development. The Trust has created a unique approach that is centred on building movements. In this way, we are able to capacitate, harnesses, showcase and ultimately amplify the capacious work and achievements of groups, associations, networks and partners who are engaged and effecting change in issues that we focus on. This way of working with and building networks, has enabled us to develop a model that links country, national, regional, continental and global advocacy efforts and programmes.

To this end, we:

- **Engage with governments**, regulators and policymakers to remove policies that are harmful to women and children and influence decision-makers towards making positive policy changes
- **We work through networks and a broad range of partners** to both inspire and demonstrate the power of collective action
- **Convene meetings, round-table discussions and forums** to facilitate and promote dialogue with various stakeholders to find common ground and work towards a common agenda
- **Conduct research and disseminate knowledge** to ground our advocacy in data driven facts, that give weight and credibility to advocacy positions
- **Implement demonstration projects** that give us a granular understanding to assist us in developing multi-faceted approaches to solve complex problems.



SOCIETY HAS NOT BENEFITTED FULLY FROM UNLEASHING THE POTENTIAL OF AFRICA'S WOMEN AND CHILDREN

At the Graça Machel Trust we believe that there is power in networks. Our approach is centred on the building and strengthening of civil society and community-based networks that drive the development of women and children. This approach is underpinned by our vision of nurturing caring societies that value social justice, and promote and protect the rights of women and children.

We know that empowering women is a key driver of inclusive economic growth and development across Africa. However, if we consider the persistence of gender inequality, society has not benefited, fully, from the economic potential of women. Women continue to be under-represented in key industries and executive roles and face barriers in participating in the formal economy. Through our women in finance, agri-business and business women's networks, the Trust is working hard to ensure that women can claim their rightful place to sit where decisions are made and help shape the policies, plans, and strategies that affect their lives and the lives of Africans for generations to come. Putting this vision into action, the Trust launched the Women Creating Wealth enterprise development programme, aimed at growing a critical mass of women who are capacitated to

fully benefit from and transform the business landscape. This initiative plans to support one thousand women in the ten countries by 2020 where our regional Network of African Business Women operates.

The impetus for launching our newest women's network grew from the realisation that the portrayal of women and children in the media is often not balanced or positive and that in many instances conversations about them often take place without their input. Launched in 2016, the Trust's Women in Media Network (WIMN) is comprised of female journalists across Africa, who aim to change this narrative. Through the WIMN publishing portal, we have already seen an increase in public awareness on a range of issues covering education, ending child marriage, stunting, financial inclusion and gender equity.

As we move towards Agenda 2030 and the achievement of the Sustainable Development Goals (SDGs), it is clear that if Africa is serious about moving the continent forward and leaving no one behind, we also need to invest significantly in educating our children and improving the quality of their lives to ensure a brighter future for Africa's children. During 2016, our Children's Rights Programme continued



“ Unless barriers to entering the formal economy are removed and women are presented with options that enable them to realise their full potential, Africa's socio-economic development will continue to be impeded. ”

its advocacy efforts in reproductive, maternal, newborn, child and adolescent health (RMNCAH) and nutrition to see that the health-related SDGs are firmly adopted and grounded at national level by a broad coalition of governments, civil society organisations, the private sector and development agencies in our focus countries of Malawi, Mozambique, Tanzania and Zambia. Working with a broad coalition of partners, we also launched an ambitious project to identify, enrol and retain 20,000 out-of-school children in the Mara region of Tanzania. This unique education programme offers boys and girls a second chance at getting the education they deserve to be productive citizens in future. Schooling is expected to commence in 2017 with the enrolment of the first cohort of 10,000 children.

The Trust's nutrition programme did much to elevate the importance of nutrition as a development imperative through their participation in a number of country, regional and global advocacy platforms. The impact of our nutrition efforts will now have even greater impact with the appointment of the Nutrition Programme Manager, as Co-Chair of the Global Nutrition Report.

Another significant achievement for the Trust in 2016, was the establishment of the Women Advancing Africa (WAA) Forum, which is destined to become one of our flagship programmes. This initiative is a continuation of our ongoing efforts to build a pan-African movement to Multiply the Faces and Amplify the Voices of African women as a force for economic and social transformation. Through its focus on financial inclusion, market access and social change, we hope to accelerate women's participation in the economy and improve the collective well-being and prosperity of African people.

Although we have some way to go before African women and children can occupy their rightful place in the leadership and development of our continent, it our belief that through ongoing advocacy at national, regional and global levels, implementation projects like the Mara Education Programme, the building of networks and strengthening our civil society partners, we will be able to create an enabling environment for all citizens to become valued contributors to Africa's promising future.

*Graça Machel,
Founder, the Graça Machel Trust*



RE-IMAGINING OUR FUTURE

Advocacy is defined as “the act or process of supporting a cause.” In the case of the Graça Machel Trust, our cause is improving the lives of Africa’s women and children, in significant and tangible ways. This vision appears a long way off when one considers the multitude of challenges we face in education, health, economic development, governance and leadership, to name a few. Nevertheless, we are encouraged by the sheer number of civil society and community based organisations that are working across Africa to reimagine our future.

A perfect illustration is our work on nutrition advocacy, where the Trust and our CSO partners in Malawi, Mozambique and Tanzania have helped to bring about more effective national and regional responses to addressing malnutrition. In just a few years, the Partnership for Nutrition in Tanzania (PANITA) has built a powerful coalition of over 300 CSOs that is part of the global Scaling up Nutrition movement.

By strengthening the capacity of organisations like PANITA, the Trust has multiplied the impact of its advocacy work by reaching places at the village and district levels.

But advocacy alone is not enough to bring about the future we want to see, hence the Trust is moving to combine its advocacy work with demonstration projects on the ground where we can gain first-hand knowledge and understanding of the problems we are trying to solve. Growing out of our advocacy work on ending child marriage, the Trust partnered with thirteen NGOs and faith-based organisations who have formed the Mara Alliance, to tackle head-on the need to keep girls in school and reduce the number of out-of-school children in Tanzania.

To carry out this project, the Trust hired a local team to supervise the project and conduct extensive research to understand the reasons



“ Harnessing the economic potential of women is critical for reimagining our futures and rewriting the Africa growth story. ”

for high dropout rates through profiling more than 11,000 children and their families. The team also trains hundreds of teachers and school governing boards who deliver a multidimensional approach to education that leverages the existing Complementary Basic Education in Tanzania. This has been no small feat but one we could not have done without the hands-on support and guidance of the Mara Alliance. By catalyzing action at community level and working side-by-side with our CSO partners to make a difference in the lives of these children, our hope is to develop a model that can be replicated in other regions and other countries.

Re-imagining our future also means creating a strong institution that can become a leading regional champion for women and children and is built on a solid and sustainable foundation. The Trust continues to grow from strength to strength with a dedicated and capable board,

staff and a stable operational model that has seen our funding and programme areas expand in 2016.

If civil society organisations are to remain relevant and deliver on their goals, they need to invest in themselves by boosting their internal capacity, leveraging each other’s reach and expertise to obtain better results and still have the foresight to plan ahead. Now more than ever, there is a need for African CSOs to use smart collaborations and partnerships to accelerate and magnify their impact, while taking steps towards greater self-reliance and self-sustainability. This, too, is no easy feat but we remain committed to making it happen.

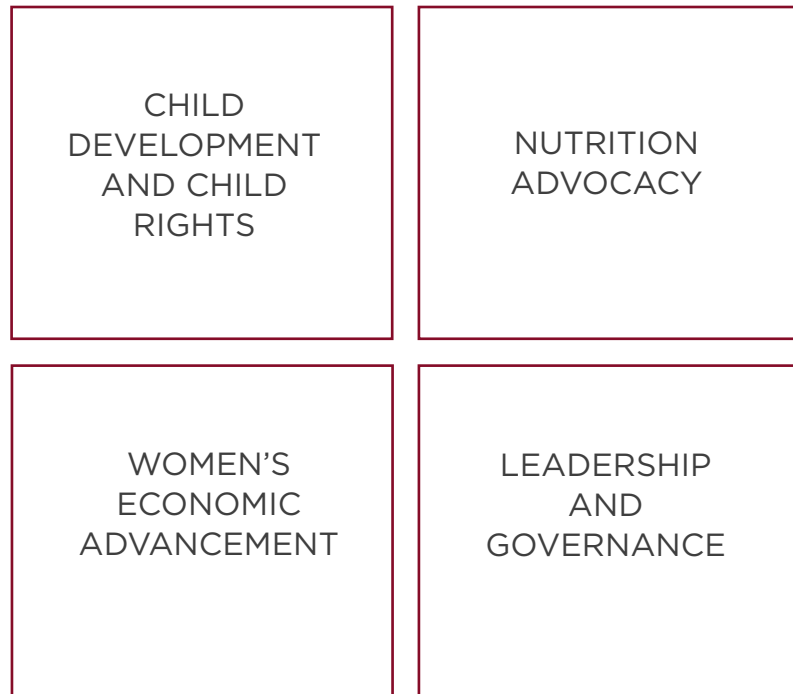
Nomsa Daniels, CEO, the Graça Machel Trust



OUR PROGRAMMES

Placing women and children at the center of the development agenda

The Graça Machel Trust works across the continent on four main areas:



When addressed effectively, the equitable development of women and children become the fundamental building blocks that creates thriving local communities, but also shape societies that are better equipped to contribute meaningfully to the overall advancement of the African continent. It is for this reason that the Graça Machel Trust has established programmes that focuses on child development and child rights, nutrition advocacy, the economic advancement of women, creating a new generation of women leaders and effective governance.



CHILDREN'S RIGHTS PROGRAMME

The Graça Machel Trust acts as a catalyst, working across Africa to advocate for the promotion and protection of children's rights. Our vision for Africa's children, begins by affirming that every child in every community deserves to begin his or her life with the best possible foundation. Through our advocacy efforts, we seek to influence decision-makers to implement policies and remove structural barriers impeding the development of our children and youth. By working with other like-minded partners and organisations

we aim to help build enabling environments that will foster for a brighter future for Africa's children. Together with our partners at country, regional and global levels, the Children's Right's Programme engages and supports networks working to create solid foundations for the development of the African child within the core areas of: Health and Nutrition, Early Childhood Development (ECD), Education and the Promotion and Protection of Children's Rights.





NUTRITION PROGRAMME

The focus of the Graça Machel Trust's Nutrition Programme is to place nutrition high on the agenda of governments and civil society as a key development issue, with the overall aim of ensuring improved nutrition outcomes for the continent.

Our advocacy efforts are aimed at creating greater awareness and political commitment for effective food security and nutrition programmes in Southern Africa, with a special emphasis on Malawi, Mozambique and Tanzania.



WOMEN'S RIGHTS PROGRAMME

The economic development of the continent hinges on the sustained participation of women in socio-economic spheres at all levels and across all sectors in the economic ecosystem. The focus of the Trust's work is to accelerate the economic advancement of African women by strengthening existing country-level business women's associations and establishing new sector-based networks in areas that are critical

for Africa's growth and prosperity. To date, the Trust has established five networks, namely: the Network of African Businesswomen (NABW), the Network of African Women in Agribusiness (AWAB), New Faces New Voices (NFNV), the newly established Women in Media Network (WIMN) and its oldest network, the GMT Scholarship Programme.



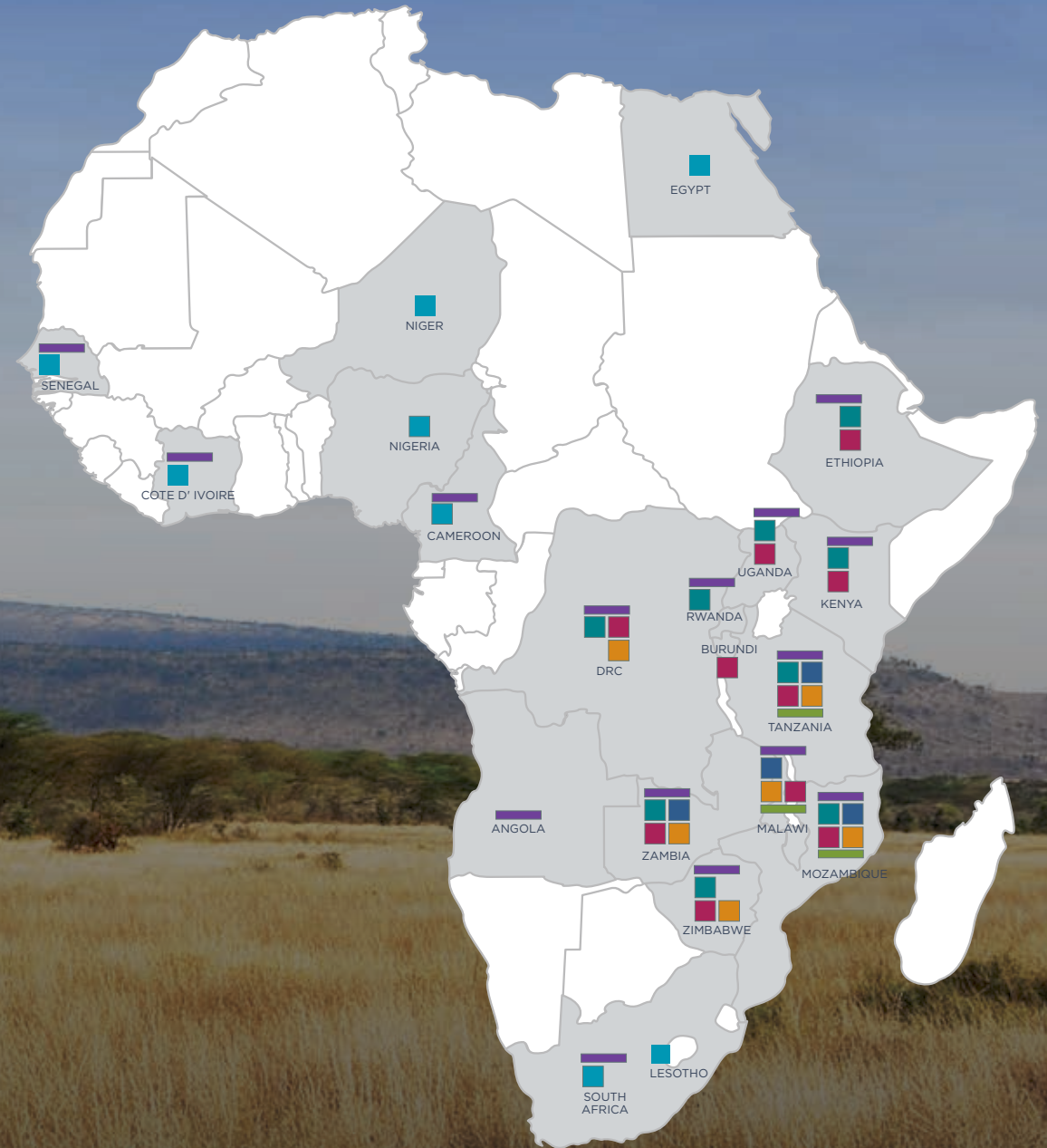


LEADERSHIP AND GOVERNANCE

Advocacy is a key component of the work of the Trust. It ensures that the under-represented groups, particularly women and children, remain an integral part of the development narrative. Through the Leadership and Governance Programme, the Trust engages in a range of global and continental initiatives to ensure that women

and children remain part of important conversations and dialogues that influence development, peace, democracy and good governance. Led by our Founder, the Trust leverages strategic partnerships to promote the social, economic and democratic transformation of Africa for the benefit of current and future generations.

OUR PRESENCE IN AFRICA



NEW FACES NEW VOICES (NFNV)		WOMEN IN MEDIA NETWORK (WIMN)	
NETWORK OF AFRICAN BUSINESS WOMEN (NABW)		CHILDREN'S RIGHTS PROGRAMME	
NUTRITION PROGRAMME		AFRICAN WOMEN IN AGRIBUSINESS (AWAB)	

2

OUR WORK AND IMPACT IN 2016



“ We believe in the power of collective action to find African-led solutions by connecting networks and people around a common agenda. ”

*Nomsa Daniels
CEO, Graça Machel Trust*



HIGHLIGHTS OF 2016

The country, regional and global highlights showcase the work, reach and impact of the Trust's Programmes and networks, as well as the advocacy platforms where the Trust and our Founder engages.

COUNTRY

- Successful country missions undertaken to engage with stakeholders, partners, networks and government leadership across the Trust's Programmes in Malawi, Mozambique, Tanzania, Uganda and Zambia;
- The Children's Rights Programme expanded its education focus, with the successful launch of the Mara Out-of-School Programme in Tanzania;
- The Food Basket Project was launched in Zambia and Malawi to address food security challenges in the Southern African Development Community (SADC) region, by growing indigenous seeds using women-led seed companies and smallholder farmers;
- During a mission to Malawi, the Trust participated in a high-level panel on the domestication of the SDGs with the United Nations country team, the Government of Malawi and senior representatives from relevant Ministries.

REGIONAL

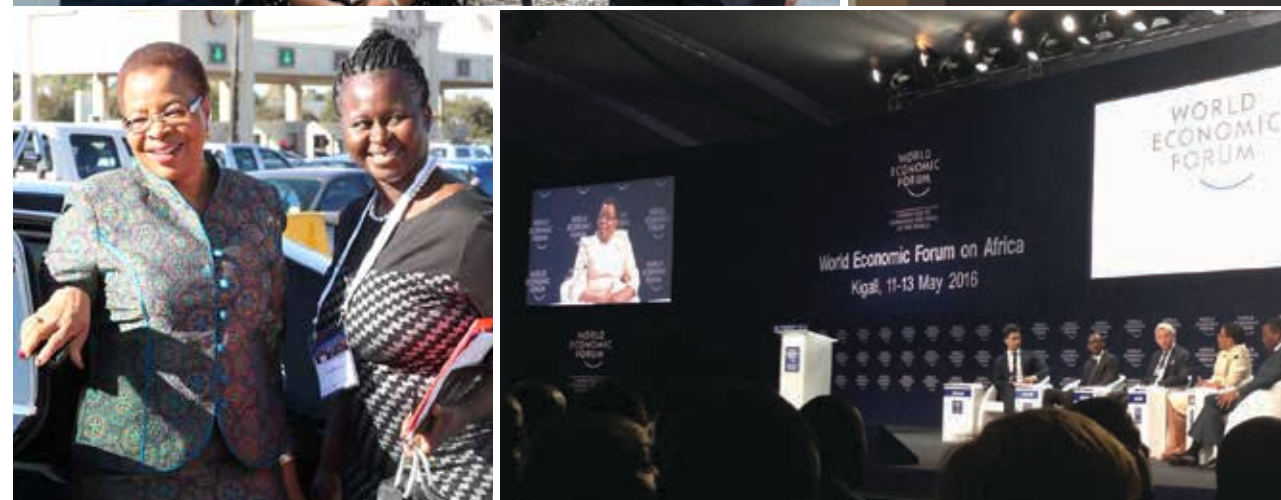
- The footprint of the Trust grew with the launch of the Women in Media Network. The network tackles the representation of women in media and aims to change the narrative of women and children and the way in which media depicts them;
- Ninety-one female entrepreneurs successfully graduated from the one-year Women Creating Wealth (WCW) Enterprise Development Programme;
- The Trust hosted a well-attended SADC regional launch of the 2016 Global Nutrition Report (GNR). The report is entitled "From Promise to Impact: Ending malnutrition by 2030" and is an important tool to raise awareness about nutrition;
- The Founder was one of the co-chairs of the World Economic Forum Africa in Rwanda. Together with New Faces New Voices Rwanda, the Trust hosted a high-profile side event on how financial inclusion can lead to the financial independence of African women;
- The Trust hosted the first combined GMT Women's Networks Conference with more than fifty network members representing all the Trust's networks;
- The Trust established Women Advancing Africa, a new flagship initiative that will bring together influential female leaders, entrepreneurs and activists to shape common agendas to drive the social and economic transformation of women in Africa. A roundtable meeting was held to strategise on the Forum pillars and objectives;
- Through our Founder, the Trust participated in a series of high-profile panel discussions during the Durban International AIDS Society Conference;
- The Trust played a special role in the celebration of the 7th Africa Day for Food and Nutrition Security (ADFNS) hosted by the government of Ghana.



GLOBAL

- Joined by Trust staff, the Founder attended and participated in the Women Deliver Conference in Copenhagen, Denmark;
- Mrs. Machel participated in the Lancet and Guttmacher press conference on adolescent health during Women Deliver the Women Deliver Conference;
- In her role as Elder, Mrs. Machel participated in The Elders Universal Health Coverage (UHC) Panel discussion, in Copenhagen, Denmark, where she joined Dr. Gro Harlem Brundtland and Hina Jilani to launch “The Elders Universal Healthcare Policy”;
- In her capacity as SDG advocate, the Founder attended the World Humanitarian Summit in Istanbul, Turkey;
- Our Founder attended the high-level “Every Woman Every Child Everywhere” breakfast during the World Humanitarian Summit in Turkey, where she committed her support to the Global Strategy for Women’s, Children’s and Adolescents’ Health;
- The Nutrition Programme Manager, Rachel Toku-Appiah, was selected as both Co-Chair of the Stakeholder Group of the Global Nutrition Report (GNR) and the GNR;
- The Trust’s Nutrition Programme Officer, Christine Muyama, was selected as a 2016 Transform Nutrition Champion;
- In her capacity as Chairperson, Mrs. Machel attended the 19th Board Meeting of the Partnership for Maternal, Newborn and Child Health (PMNCH);
- The Trust’s Nutrition Programme Manager participated in the first International Coalition for Advocacy on Nutrition (ICAN) SUN Civil Society Network meeting in Rome, Italy, which paved the way for more representation from the Global South;
- The Nutrition Programme Manager participated in the International Symposium on Sustainable Food Systems for Healthy Diets and Improved Nutrition in Rome, Italy;
- The Founder and CEO participated in the High-Level Policy Forum on “Advancing Women’s Financial Inclusion in the Arab World,” hosted by the Central Bank of Jordan, the Arab Monetary Fund and GIZ , on behalf of the German Federal Ministry for Economic Cooperation and Development (BMZ) in the Hashemite Kingdom of Jordan;
- The Trust’s CEO also participated in the United Nations Capital Development Fund (UNCDF) Thinkshop, held in New York, USA.

PHOTO CREDIT: THE ELDERS





FLAGSHIP INITIATIVE

WOMEN ADVANCING AFRICA

Driving Social and Economic Transformation

In 2016, the Trust established a new flagship initiative, Women Advancing Africa (WAA) to acknowledge and celebrate the central role women play in shaping Africa's development agenda.

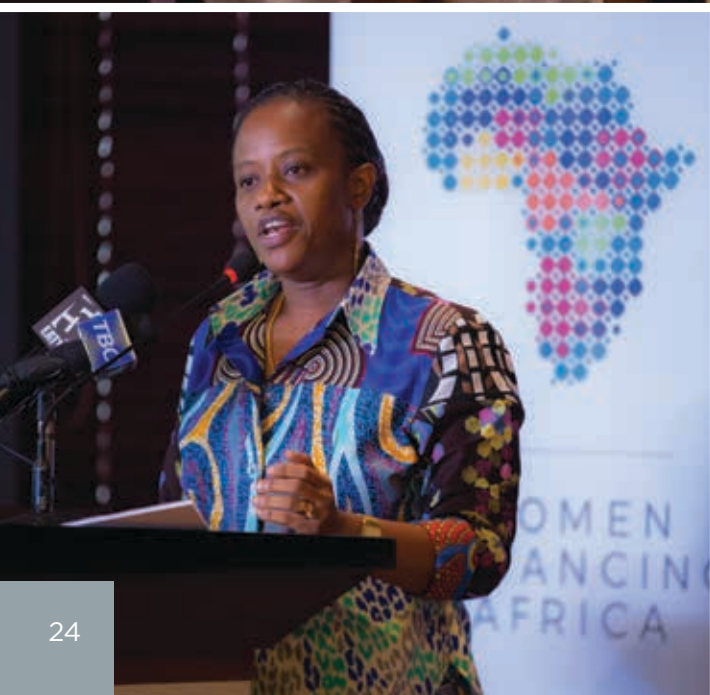
Underpinning this initiative is the Trust's focus on Amplifying the Voices and Multiplying the Faces of African women. Launched during a gathering of 40 African women leaders and influencers in Magaliesberg, South Africa, the Founder shared her vision of creating a pan-African movement of women who will individually and collectively

leverage their own circles of influence and existing women's networks to drive social and economic transformation.

The WAA collective agreed on three key pillars that would anchor the work of the Forum at the inaugural launch in 2017 and beyond.

The following pillars were identified:

- Financial Inclusion;
- Market Access;
- Social Change.



WOMEN
ADVANCING
AFRICA



The 2017 Women Advancing Africa Forum will highlight Africa's diversity by bringing together women from different backgrounds, regions and ages to participate in a rich dialogue to unlock Africa's economic potential. It will create a platform for African women to talk amongst themselves, share their stories, celebrate their achievements and learn from the experiences of others. Through this initiative, the Trust aims to bring together women leaders to collectively

shape and drive a development agenda that is measurable and sustainable.

The inaugural Forum will take place in Dar es Salaam, Tanzania and is expected to bring together a diverse mix of women and youth representing thought leaders and influencers from the private sector, philanthropy, academia, civil society, government, development agencies and the media.

“ Through Women Advancing Africa we want to enable women to take centre stage in the economic advancement of Africa. We want women to claim their right to sit at the table where the decisions are made and to shape the policies, plans and strategies for our futures and those of the generations to come. ”

Graça Machel





CHILDREN'S RIGHTS PROGRAMME

Early Childhood Development and Education, especially for the girl child, has the transformative power to change the life of an African child.

The Children's Rights Programme works across Zambia, Malawi, Mozambique, Tanzania and Zambia to mobilise like-minded civil society networks at national and regional levels, as well as with global development partners to jointly advocate for the holistic development of Africa's children, with a special focus on the girl child.

Our efforts are centred around the following:

- network building and developing strategic partnerships at sub-national, national, regional and global levels;
- using evidence-based research to develop advocacy messages and campaigns;

- the implementation of targeted, localised action-research projects to contribute to the knowledge base on policies and programmes on children's rights;
- supporting and promoting regional and global integration and policy harmonisation, by facilitating the sharing of lessons learned across countries and regions.

By leveraging the convening power of our Founder, the Trust is able to conduct and participate in high level advocacy meetings, to influence key decision makers and to drive the necessary policy and structural reforms needed to radically improve the lives of Africa's children.



KEY ACHIEVEMENTS

<p>Through our Founder, the Trust participated in a high level advocacy meeting in Malawi with representation from government, civil society, the private sector, academia, youth advocates and development partners where a roadmap to domesticate the SDGs within Malawi's National Planning was developed</p>	<p>The Mara Out-of-School Programme was officially launched in Tanzania marking the implementation of the programme to reach 20,000 out-of-school children with basic education</p>	
<p>Mrs. Machel joined UNICEF in Mozambique for the launch of the 2016 "State of the World Children" report, which provided a platform to advocate for children's rights in the country and raise the profile of girls education, sexual reproductive health and early childhood development</p>	<p>During a mission to Mozambique, the Founder held a joint advocacy panel with 20 youth advocates on the SDGs and a range of issues facing adolescents in Mozambique</p>	
<p>Important networks and relationships built with five local government associations associated with the Mara Education Programme</p>	<p>The identification and training of fifteen COBET trainers who were involved in the COBET pilot</p>	<p>A total of 966 teachers in the Mara Education Programme were trained on how to identify out-of-school children in their communities</p>
<p>Joint Children's Rights and Nutrition mission, hosted by the Namibian government and UNICEF. The Founder met with senior government and UN country officials to advocate on issues related to child rights including early childhood development and girl child education</p>		

COUNTRY PLATFORMS FOR THE PROMOTION OF THE DEVELOPMENT OF CHILDREN

MALAWI

In March, the Trust carried out a joint mission with UNICEF to increase public and private advocacy on child rights in Malawi. The mission's key advocacy messages and awareness efforts focused on the domestication of the Sustainable Development Goals (SDGs). In her role as SDG Advocate, the Founder met with His Excellency, the President of Malawi, Professor Arthur Mutharika and attended public events on the domestication of the SDGs alongside relevant Ministries, leading private sector influencers, local and global civil society organisations. The meeting highlighted the need for Malawi to take advantage of the upcoming development of its five year Growth and Development Plan by creating institutional frameworks that are in harmony with the SDG aspirations. His Excellency, the President, committed to mobilising local funding for the initiative. Mrs. Machel made several commitments including working with the UN family to ensure harmonised planning on SDGs and the Growth and Development Plan for Malawi. She confirmed continued technical and advisory support for the Ministry of Health and Agriculture and committed to support the Scaling Up Nutrition (SUN) initiative.

TANZANIA

In April, the Trust carried out an advocacy mission to Tanzania. The mission engaged key stakeholders such as the UN family, donors and civil society organisations with the aim of planning for the mobilisation of a social pact around the SDGs and advocating for continued financing of social sectors such as health and education. Heads of UN Agencies in Tanzania briefed Mrs. Machel on the political and socio-economic situation in Tanzania and discussed an approach for joint advocacy on key issues and the SDG mobilisation. Mrs. Machel also met with the Regional Commissioner for the Mara Region, civil society organisations and District Commissioners to address education and its role in fighting the challenges of child marriage and female genital mutilation in the region. During the mission, the Founder and the Children's Rights Programme Manager met with fifteen network representatives of civil society organisations working on girl's education to review the role of CSO networks in ending child marriage. A highlight of the mission, was the official launch of the Mara Out-of-School Education Programme which was held in Musoma. The launch was attended by a number of key government officials, members of the Mara Alliance, community members, the media, as well as the UNICEF Chief of Education who presented her research findings which formed part of the baseline study for the programme.



MOZAMBIQUE

In June, the Trust carried out a high-level advocacy mission to Mozambique. The main aim of the mission was to build the capacity of civil society organisations for enhanced engagement on the child rights agenda, advocate for the development of a social compact focused on the SDGs, and the ring-fencing of social sector budgets. The Founder met with the UN Country team, sectoral Ministers and CSO networks, during several high-level meetings, capacity building interventions and public events. The launch of the "State of the World Children" report, was organised by UNICEF and chaired by two child representatives. The session comprised a presentation of the report by the UNICEF Country Representative, followed by a panel discussion featuring Mrs. Machel, the UNICEF Country Representative and the Minister of Gender, Children and Social Affairs. The Founder also met with twenty youth advocates for discussions on SDGs and issues of interest to adolescents in Mozambique. The meetings highlighted the need for an integrated, multi-sectoral approach to provide integrated services and build greater capacity at local level to tackle key challenges. Mrs. Machel also encouraged greater advocacy through community based newspapers and radio stations. The Trust will continue to work with UNICEF and our local partner, the Foundation for Community Development (FDC), to support greater budget allocations and human capacity development amongst civil society organisations in Mozambique.

NAMIBIA

Towards the end of 2016, the Trust conducted a joint mission with the UNICEF Eastern and Southern Africa Regional Director to Namibia. While engaging the Government of the Republic of Namibia and partners on related child rights issues including Early Childhood Development (ECD) and Girl Child Education, the mission also included specific strategic advocacy work to reduce stunting and improve child and maternal nutrition. During the mission, Mrs. Machel and Ms. Leila Pakkala, the UNICEF Regional Director, visited the Katutura State Hospital where they engaged with health service providers observed the children in the paediatric ward and took some time to learn about strategies used to mitigate malnutrition. In recent years, investment in health and nutrition interventions in Namibia have resulted in some improvements in under five mortality and exclusive breastfeeding. However, the levels of neonatal mortality, stunting, underweight babies, wasting prevalence and the HIV caseload remain high in Namibia. In meetings with the local UN agencies, SADC Ambassadors, Donors and Development Partners, SUN Lead Group, the Namibia Alliance for Improved Nutrition (NAFIN) and civil society organisations, private sector representatives and youth groups, the need for a broader coordination body and mechanism on food and nutrition security was highlighted. It was also stated that there is a need to engage in practical, evidence and community based interventions. Mrs. Machel underlined the potential for Namibia to become a SADC success story on human capital development and poverty alleviation by translating its strong political commitment into practical action.

REGIONAL AND GLOBAL ADVOCACY ACTIVITIES

DURBAN INTERNATIONAL AIDS SOCIETY CONFERENCE, SOUTH AFRICA

With support from UNICEF and as part of the joint advocacy at regional and global levels, Mrs. Machel participated in a panel discussion at the invitation of the Conrad N. Hilton Foundation and UNICEF during the Durban

International AIDS Society (IAS) conference of July 2016. The session was entitled "Using the Science of Human Development and HIV to Improve Outcomes for Young Children Affected by HIV and AIDS". It was aimed at sharing the latest neuroscience, programming and policy implications for early childhood development interventions in high HIV prevalence settings.





THE MARA EDUCATION PROGRAMME

OFFERING A SECOND CHANCE AT EDUCATION

According to a 2012 national census, approximately 3.5 million children between the ages of 7 to 17 in Tanzania are not attending school. A UNICEF study in 2015 indicated that 60,000 children in the Mara region were out of school. This spurred the Graça Machel Trust to conceptualise and develop an innovative, multi-dimensional response, centered on access to quality education, to improve the lives of the children and their families in the Mara region. Guided by the vision and leadership of the Graça Machel Trust, thirteen NGOs

and faith-based organisations, including the Regional Government of Mara came together to form the Mara Alliance.

The Mara Education Programme is jointly funded by "Educate a Child" in Qatar, the Trust and the Mara Regional Government. Building on the UNICEF research the Graça Machel Trust commissioned a baseline study in 2016 in order to gain a much deeper understanding of the children and the factors that lead to them dropping out of school.

IDENTIFY ENROL & RETAIN 20,000

OUT-OF-SCHOOL CHILDREN AGED 7-17 YEARS OLD IN QUALITY PRIMARY EDUCATION



The dire situation of many of the families exacerbates school dropout rates and the prospect for remaining in school

MARA PROGRAMME KEY OBJECTIVES

- 1 To build the capacity of school governing bodies to identify and reintegrate 20,000 out-of-school children in primary school in the Mara Region.
- 2 To build the capacity of teachers, school heads, ward, district and regional level government staff to deliver quality primary education in the Mara Region.
- 3 To mobilise an alliance of government, public sector, non-governmental organisations and community based organisations and families to support 20,000 out-of-school children and their families in primary school in the Mara Region.

If basic education is to be inclusive and out-of-school children are to be reintegrated and retained in quality basic education, it is imperative that barriers that prevent enrolment and cause school dropout be eliminated.

Poverty identified as a key factor in dropout rates
Other vulnerability factors attributed to dropouts include substance abuse, domestic violence, discrimination and physical disability.

MAIN REASONS FOR SCHOOL DROPOUTS

Illness of the child or parent	Poor economic conditions	Disabilities	Long distances travelled by the children to and from home and school
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THE RESEARCH

- Identified who and where the out-of-school children were located
- Profiled the families of the out-of-school children and their socio-economic circumstances
- Indicated the barriers and causes for exclusion
- Provided recommendations on policies and strategies to remove these barriers.

LEVERAGING AND BUILDING ON BEST PRACTICE MODELS

The Mara Education Programme approach is supported by a strong multi-stakeholder referral and support system which comprises the government, non-governmental organisations, private sector, community leaders and school committees to support children, their families and schools. Leveraging best practices such as the SADC Minimum Package of Care and Support (CTSL) and the Complementary Basic Education in Tanzania (COBET) models, will offer the programme the best chance of achieving success in the midst of significant social and community challenges.

The SADC Minimum Package of Care and Support identifies twelve priority areas that

form an essential minimum package of care and support required to keep children in school, to ensure they perform well and avoid school dropout, each of which has been integrated into the Mara education model.

Complementary Basic Education in Tanzania (COBET) allows the school children to receive an education in a flexible and child-centered approach with the ultimate aim to mainstream school-aged children back into the formal system. It is extended to married adolescent girls, who were never afforded the opportunity to start primary school or who dropped out due to their lifestyle or home environment.

KEY ACHIEVEMENTS

During 2016, the Trust established a Mara project office and recruited five staff to manage the day-to-day operations and implementation of the education programme, with oversight by the Children's Rights Programme unit. Included in the team is an Educational Specialist who was

tasked with leading the review and collation of the COBET schooling system, establishing a technical working group comprising of technical experts in curriculum, the Ministry of Education and Vocational Training, regional government officials and Mara Alliance Partners.

KEY RESULTS

To date significant progress has been made in achieving the goals and objectives of the Mara Education Programme, these include:

<p>Induction meetings carried out with Mara Alliance members to create an understanding of the programme's objectives and each partners' role and responsibilities, particularly during the enrolment process</p>	<p>The training of eight District Education Officers and 93 Ward Education Officers on how to supervise the identification and enrolment of out-of-school children</p>
<p>Profiling of individual children, schools and families to gain a deeper understanding of the challenges faced that can impact the progress and success of the programme</p>	<p>Profiling of 334 primary schools in the five Local Government Authorities, to assess the extent to which they provide the CSTL minimum package of care to make their schools more inclusive centres of care and support</p>
<p>The identification and training of fifteen Complementary Basic Education in Tanzania (COBET) trainers who were involved in the COBET pilot</p>	<p>An impressive total of 966 teachers from the five Local Government Authorities trained on how to work with their local communities to identify out-of-school children and profile them and their families</p>



IN CONVERSATION WITH

BUILDING A CULTURE OF LEARNING THAT TRANSFORMS COMMUNITIES

Bishop Msonganzila of the Diocese of Musoma, and the leading partner of the Mara Alliance on the impact and relevance of the "Mara Out-of-school Programme"

"In the Mara region, young girls, as young as fourteen are married after going through the initiation rite of female genital mutilation, while boys choose to find employment at the mines and fishing shores. These are but a handful of the reasons why thousands of children in Mara region are not learning. The Mara Alliance is a partnership of Faith-based organisations, NGOs and CBOs working for the realisation of children's rights in the region, led by our Diocese of Musoma. The project challenges each one of us to come together and make a group response that can make the region a better place. Through the "Mara Out-of-School Programme" we are doing more than just identifying, enrolling and retaining learners, we are trying to build a culture of learning and imparting a transformative force to children that will in turn transform the region, community and government.

In its efforts to contribute and to act on research information conducted on primary education access, retention and achievement, particularly for girls' education, the Trust, in partnership with the Mara Alliance Tanzania, the Ministry of Regional Development and Local Government in Tanzania and Educate a Child are working together to ensure the success of the Mara Out-of-School Children project. The project aims to enrol 20,000 out-of-school children into primary education and life skills over a two-year period; this entails the enrolment of 10,000 children in each year. Economic empowerment and life skills, particularly for girls, who have been affected by gender discrimination, early marriage, teenage pregnancy and other traditional practices which are prevalent in the region, and will be key components of the intervention in addition to basic numeracy and literacy subjects."



We are trying to build a culture of learning and imparting a transformative force to children that will in turn transform the region, community and government.

"We are working with local government leaders who have a closer relationship with the children and have an understanding of the socio-economic challenges faced by their families. Hamlets are being engaged and informed about the project."

Ostack Mligo, Secretary of the Mara Alliance

BUILDING ON LESSONS LEARNT AND STRONG COMMUNITY ENGAGEMENT FOR IMPROVED IMPLEMENTATION

Ostack Mligo, The Legal Centre and secretary of the Mara Alliance, outlines how the initiative overcame some initial challenges during the implementation

"There are more than 60,000 children that are out-of-school in Mara. Our aim, as the Mara Alliance, together with the Trust, is to identify, enrol and retain these children in a rapid, COBET learning process that condenses the standard 7-year learning time. By 2017, we aim to have reached 10,000 children, with another 10,000 being identified for enrolment in 2018. This has not been an easy process, and we have learnt a great deal along the way. For instance, when we started to identify children, our target was to get 20,000 in two years but we only got 3,000. The numbers were disappointing, but we remained optimistic, starting the exercise again, but this time using a different method. We shifted our approach to community level campaigns as it became increasingly clear that local government, local people and communities did not understand the system. A series of information sessions and community meetings were held to fill in the knowledge gaps and dispel any misconceptions. Furthermore, we found that

because the baseline study was implemented without the support of local partners, there was much suspicion around the programme within the community. The community did not understand why their children were being recorded. Learning from these mistakes, we are now cooperating very closely with those who are at the grassroots level. We are working with local government leaders who have a closer relationship with the children and have an understanding of the socio-economic challenges faced by their families. Hamlets are being engaged and informed about the project. We are also training School Governing Bodies (SGBs) to equip them to support learner retention. SGBs are well placed to create dialogue around challenges in the community as they are from the targeted areas. Now, using a more collaborative approach, we are more confident than ever that we will reach our target of identifying, enrolling and retaining 20,000 learners in the Mara region by 2018."



BUILDING SOCIAL PACTS TO ADVANCE SEXUAL REPRODUCTIVE HEALTH ADVOCACY

Developing regional and country specific advocacy campaigns to address Reproductive, Maternal, Newborn, Child and Adolescent Health and Nutrition (RMNCAH + N).

The Graça Machel Trust is conducting advocacy on reproductive, maternal, newborn and adolescent health and nutrition (RMNCAH+N) across the four countries of Malawi, Mozambique, Tanzania and Zambia to accelerate the implementation of the SDG targets in these countries.

The three-year project is aimed at supporting the transition from health-related Millennium Development Goals (MDGs) to the Sustainable Development Goals (SDGs) that have an impact on RMNCAH+N. At the same time, the project will be utilised to promote the domestication of the SDGs in the project's four priority countries. The promotion of this advocacy agenda within the auspices of the larger Agenda 2030 is particularly important for the Trust, as it supports the work undertaken by our Founder in her roles as the UN Secretary General's SDG Advocate and Chair of the Partnership on Maternal, Newborn, Child and Adolescent Health (PMNCH).

In pursuance of these targets, the Trust has identified mothers, children and adolescents as priority constituencies, whose overall health and

**THE SDGS
CONTAIN
17
AMBITIOUS
GOALS AND
169
TARGETS**

wellbeing directly relate to the successful implementation of the SDGs. During 2016, the Trust conducted a study, across the focus countries, to better understand the impediments in the implementation of agreed strategies in the financing of healthcare and infrastructure needed to successfully deliver on RMNCAH+N targets. The study revealed a number of challenges



When you invest in a society's women and children you invest in a nation's future

and key bottlenecks in the implementation of country programmes, which include the health system dynamic, financing for health, leadership capability and the lack of accountability frameworks for RMNCAH+N.

The research showed the urgency for an inclusive multi-stakeholder engagement framework

that specifically includes civil society and the private sector, which has proved challenging in the past, given the perceived varying interests of these stakeholders. As part of the RMNCAH+N project, the Trust will mobilise local networks and partners to rally around mutual interests and develop a shared value framework and common agenda to tackle these challenges.



NUTRITION PROGRAMME

The value of nutrition in human capital development and ensuring sustained socio-economic growth is often underestimated. The Trust engages in advocacy for nutrition at a country, regional and global level in order to end hunger and stunting, achieve food security, improve health, promote sustainable agriculture and elevate nutrition as a development priority in Africa.

The prevalence and consequences of malnutrition and under-nutrition, stunting, morbidity and mortality although well documented, are not yet fully understood. The impact of chronic malnutrition is of

particular concern in Africa, where lasting effects on the cognitive and physical development of children and their families has inadvertently led to the delayed development of families and societies.

Nourishing Africa is a collective responsibility



KEY ACHIEVEMENTS

<p>Hosted a well-attended SADC regional launch of the 2016 Global Nutrition Report (GNR). The report is entitled “From Promise to Impact: Ending malnutrition by 2030”</p>	<p>Nutrition Programme Manager, Rachel Toku-Appiah, was selected as both Co-Chair of the Stakeholder Group of the Global Nutrition Report (GNR) and the GNR</p>
<p>Participated in the first International Coalition for Advocacy on Nutrition (ICAN) paving the way for greater representation of the Global South in ICAN</p>	<p>Joint Children’s Rights and Nutrition mission hosted by UNICEF and the government of Namibia where the Founder advocated on the reduction of child mortality by establishing a stronger coordination body and mechanism on food and nutrition security</p>
<p>Successfully implemented training on budget analysis and tracking for members of Malawi’s Parliamentary Committee on Nutrition and HIV/AIDS</p>	<p>Nutrition Programme Officer, Christine Muyama, was selected as a 2016 Transform Nutrition Champion</p> <p>Played an integral role during the 7th Africa Day for Food and Nutrition Security (ADFNS) held in Ghana</p>

COUNTRY IMPACT

MALAWI

During a mission to Malawi in March, the Founder engaged in meetings with the Civil Society Organisations Nutrition Alliance (CSONA) as well as members of Malawi’s Parliamentary Committee on Nutrition and HIV AIDS. The two meetings showed that despite a regional drought, an economic crisis and moving of the Department of Nutrition and HIV AIDS from the Office of the President back to

the Ministry of Health, much progress had been made towards placing nutrition high on the government’s agenda. Noting knowledge gaps amongst members of Malawi’s Parliamentary Committee on Nutrition and HIV/AIDS, the Trust worked together with CSONA and Save the Children to conduct training on budget analysis and tracking to ensure more funding is allocated to nutrition.

“ It is the responsibility of both government and non-governmental organisations across sectors, regional, local and national leaders to ensure that its people receive adequate nutrition 365 days a year. ”

Africa Day for Food and Nutrition Security



REGIONAL AND GLOBAL IMPACT

MOZAMBIQUE

In June, together with the Foundation for Community Development (FDC), the Trust met with members of the SUN Civil Society Platform and other nutrition stakeholders in Mozambique. The role of the multi-sectoral SUN movement is to decentralise the Skills Education Training Authority's coordination to provincial level, support capacity development initiatives, undertake research and

operationalise a strategy on behaviour change. Members discussed the nutrition situation in the country and the activities of stakeholders, identified priority issues and approaches that can be implemented to accelerate progress and prioritised capacity building needs. The mission emphasised the need for multi-stakeholder collaboration to implement multiple interventions at a district level.

TANZANIA

In April, the Trust met with members of the Partnership for Nutrition in Tanzania (PANITA), comprised of more than 300 members, to discuss opportunities for advocacy and prioritise capacity building needs. A need was identified to develop nutrition messaging that resonated with people from different sectors and different levels, from national to community

level. Based on the outcomes of the meeting, the Trust's Nutrition and Communications team organised a nutrition message development workshop with civil society actors and government representatives. Communication will therefore be a key component of the Nutrition Programme's strategy in strengthening the effectiveness of nutrition alliances.

AFRICA DAY FOR FOOD AND NUTRITION SECURITY, GHANA

The Trust was a key participant in the celebration of the 7th Africa Day for Food and Nutrition Security (ADFNS) hosted by the Government of Ghana in October 2016 which focused on multi-level advocacy. The discussions centred on some of the opportunities and constraints of connecting national level advocacy work to the district and village level, as well as to regional and global movements.

As one of the few organisations with reach from the national, regional and global level, the Trust was selected to share experiences from working on national level advocacy in the countries that it supports, as well as regional and global level advocacy with partners such as the Scaling up Nutrition (SUN) movement and the International Coalition for Advocacy on Nutrition (ICAN).

AFRICAN LEADERS IN NUTRITION

Under the leadership of the Bill and Melinda Gates Foundation (BMGF), the Trust came together with several stakeholders working in nutrition in Africa to develop the African Leaders for Nutrition (ALN) initiative. The ALN seeks to add value to the work of existing global and African-led initiatives on nutrition. It aims at using its high-level members to elevate the subject of nutrition, encourage government, particularly, Heads of State and Ministers of Finance, philanthropists and businesses to champion and increase investment in nutrition, and to catalyse and sustain political will and leadership on nutrition investment in Africa. The initiative was launched during the Annual Meeting of the African Development Bank (AfDB) in Lusaka, Zambia, in May. Present at the launch was Dr. Akinwumi Adesina, President of

the AfDB; H. E. Kofi Annan, Chair of the Africa Progress Panel; former Secretary-General of the UN and Nobel Laureate; H. E. John Kufuor, former President of Ghana and Global Panel Co-Chair. The first official meeting was held in October in Abidjan, Ivory Coast. In her role as one of the champions, Mrs. Machel expressed her pride in being part of a group of African leaders that are beginning a dialogue to raise political awareness of the importance of good nutrition at the highest levels of government. The Trust will continue to advocate for the prioritisation of nutrition through the SADC Regional Food and Nutrition Security Strategy, as well as expansion efforts to build a sub-regional movement for nutrition, to facilitate cross learning and strengthen advocacy messages at the regional and continental level.



NUTRITION AND FOOD SECURITY, ITALY

As a Transform Nutrition Champion 2016, the Nutrition Programme Officer, Christine Muyama, was invited by Save the Children Italia to represent the Trust at a global level in a discussion on “Nutrition and food security: challenges for the future”. Save the Children Italia is an NGO that implements programmes in the areas of education, child rights, child protection, health and emergency relief. The

event was organised to officially launch the “Save the Children Unequal Portions of Food” Report, as well as to facilitate dialogue with stakeholders on the importance of investing in nutrition and food security. The report can be found on the Trust’s website. *The Nutrition Programme Officer acknowledges the support of Transform Nutrition and Save the Children.*

ICAN & SUN CIVIL SOCIETY NETWORKS ADVOCACY MEETING, ITALY

Following the successful 2013 “Nutrition for Growth” event in London, a group of global advocates came together to form the International Coalition for Advocacy on Nutrition (ICAN). The aim of the coalition is to maintain pressure on governments and donors to scale up funding for nutrition across the globe. When the Trust joined ICAN in 2016, the group expanded to include representatives from the Global South. The coalition provides an opportunity for the Trust to ensure that more voices of advocates from the Global South are heard, and attain greater visibility and potential for partnerships. ICAN also provides a platform to increase impact of the work of each of the advocates

by collaborating on resource mobilisation and advocacy efforts focused on securing political and financial commitments, and by amplifying the advocacy initiatives on nutrition through collaboration with international organisations. The Nutrition Programme Manager represented the Trust in the first ICAN and SUN CSN meeting held in October in Rome, Italy. The meeting found that there is a need to make use of opportunities to push multilateral movements and capitalise on the leadership of champions like the “African Leaders for Nutrition”, as well as institutional leadership such as the UN’s “Decade of Action on Nutrition”.

INTERNATIONAL SYMPOSIUM ON SUSTAINABLE FOOD SYSTEMS FOR HEALTHY DIETS AND IMPROVED NUTRITION, ITALY

Through the Programme Manager, the Trust participated in the international symposium on Sustainable Food Systems for Healthy Diets and Improved Nutrition in December. The basis of the discussion was an agreement that adequate nutrition is essential for health, growth and wellbeing and, as such, every person has the right to nutritious food. Statistics around health and nutrition were shared. CSOs in Tanzania, Malawi and Mozambique were present at the symposium and gave insights from a regional

perspective. The symposium concentrated on three sub-themes that provide a comprehensive picture of food systems and actionable entry points for promoting healthy diets. These themes looked at the supply side policies and measures for increasing access to healthy diets; supply side policies and measures for increasing access and empowering consumers to choose healthy diets and measures to strengthen accountability, resilience, and equity within the food system.





NUTRITION PROGRAMME OFFICER SELECTED AS TRANSFORMATION NUTRITION CHAMPION

“ I get to do what I want to do. I get to save the lives of children and I am very passionate about that. ”



In 2013, Transform Nutrition and Save the Children called for the first-time nominations of individuals as Transformation Nutrition Champions. This was the result of a study on enabling leadership in the field of nutrition. It is well known that leadership plays a central role in crafting successful nutrition policies and movements. However, effective leaders in the sector are rarely recognised or celebrated. Transform Nutrition partnered with Save the Children to change this. In 2015, they called for the 2nd time for nominations of individuals who have had significant success in transforming thinking or action on nutrition. In 2016, Christine Muyama, the Trust’s Nutrition Programme Officer, was selected as a 2016 Transform Nutrition Champion.

Christine Muyama has always been passionate about children’s wellbeing. From a young age, she wanted to be a doctor and went on to study

nutrition at university in Uganda. It was during a study trip to a health centre in Northern Uganda that Christine first encountered the devastating effects of malnutrition on children. “I walked into this ward and the first child I saw was called Joseph. He looked like he was about to pass on. I just could not believe a person could be in that state and all they needed to do was eat right. At that moment, I just realised that I had to do more.”

This experience continues to inspire Christine. She is now the Nutrition Programme Officer at the Graça Machel Trust where she supports civil society alliances in Malawi, Mozambique and Tanzania to lobby leaders to prioritise nutrition at national, district and community levels. The award reflects the Trust’s continued influence in transforming thinking and action to address malnutrition through the work of its staff and Founder.

IN CONVERSATION WITH

ADVANCING LIVELIHOODS OF COMMUNITY MEMBERS THROUGH NETWORK BUILDING AT LOCAL, REGIONAL AND GLOBAL LEVEL

Tumaini Mkindo, Executive Director of PANITA explains how PANITA benefitted through its partnership with the Trust

“The Trust has seen great impact at a regional level. It’s important to see this translate into real impact at a local level. This is where PANITA steps in. Our partnership with the Trust started in 2013/14. I joined PANITA in July 2014. The relationship is mutually beneficial with a focus on advancing the livelihoods of community members on the ground.

The Trust has given PANITA a portal through which it can amplify its voice beyond the borders of Tanzania, particularly amongst international donors. A 2015 visit to Washington DC, organised by the Trust not only allowed us the opportunity to meet members of congress and senators, it also facilitated a direct meeting with Bill and Melinda Gates of the Bill and Melinda Gates Foundation. At the time, funding for CSO

networks was waning and PANITA members were able to discuss the future of funding and secure funding support. The Trust has also given us technical support in the form of trainings. Training on crafting and disseminating targeted communication messages has made a huge impact on the success of our work.

The Trust has also supported regional level engagements with six out of twenty regional commissioners securing political commitment at that level. PANITA continues to leverage the name of the Trust to relay specific messages within higher national political offices. The relationship continues to grow as the Trust helps PANITA to solidify institutional structures and support advocacy on all levels.”

“ PANITA continues to leverage the name of the Trust to relay specific messages within higher national political offices. ”

Tumaini Mkindo, Executive Director, PANITA





WOMEN'S RIGHTS PROGRAMME

OUR NETWORKS

The Trust brings together new and existing networks of women across a range of sectors. Working with partners, the Trust provides both institutional and technical support in an effort to build a critical mass of highly accomplished, active women who then become effective voices in areas where they are currently under-represented. To date the Trust has established networks of women in business, agriculture, finance and media.

In early 2016, the Trust also established the Women in Media Network (WIMN) comprised of African women journalists who use their

influence and voice to help change the narrative about Africa's women and children. This was based on the recognition that too often conversations about women and children take place without their input or presence and that women's representation in media is rarely positive, balanced or well informed. The Trust also supports women in furthering postgraduate studies through our scholarship programme. Together, these networks support women in their efforts to drive, influence and shape socio-economic policies as they work towards making a tangible impact on Africa's development.



THE NETWORK OF AFRICAN BUSINESS WOMEN (NABW)

The Network of African Business Women (NABW) provides women with opportunities to freely and effectively participate in the economic development of their countries through the establishment of sustainable business ventures. Through training, mentorship and capacity building, the Network supports business women's associations and businesswomen generating a much-needed upsurge of growth-oriented African women entrepreneurs.



AFRICAN WOMEN IN AGRIBUSINESS (AWAB)

The African Women in Agribusiness Network (AWAB) addresses challenges in food security and identifies opportunities for women in the agricultural sector. The network advocates for initiatives that enhance women's competitiveness in local and global markets. AWAB also seeks to foster market linkages for women, connecting them to opportunities in the agri-business sector.





NEW FACES NEW VOICES (NFNV)

New Faces New Voices (NFNV) advocates for women's access to finance and financial services. The network aims to bridge the funding gap in financing women-owned businesses in Africa and to lobby for policy and legislative changes that impede women's financial access. The overall objective of the network is to advance the financial inclusion of women by bringing more women into the formal financial system.

NEW FACES NEW VOICES
WOMEN IN FINANCE
NETWORK



WOMEN IN MEDIA NETWORK (WIMN)

The Women in Media Network (WIMN) is the latest pan-African network established by the Trust. It comprises a network of African women journalists who individually and collectively use their influence and voice to help shape and disseminate empowering storylines about Africa's women and children.

WOMEN IN MEDIA
NETWORK

GRAÇA MACHEL TRUST SCHOLARSHIP PROGRAMME

The Graça Machel Trust Scholarship Programme seeks to increase the visibility and influence of a new generation of highly qualified women. It is a joint initiative between the Canon Collins Trust and the Graça Machel Trust and provides an opportunity for women in the areas Science, Technology, Engineering, Mathematics (STEM) and related subjects.

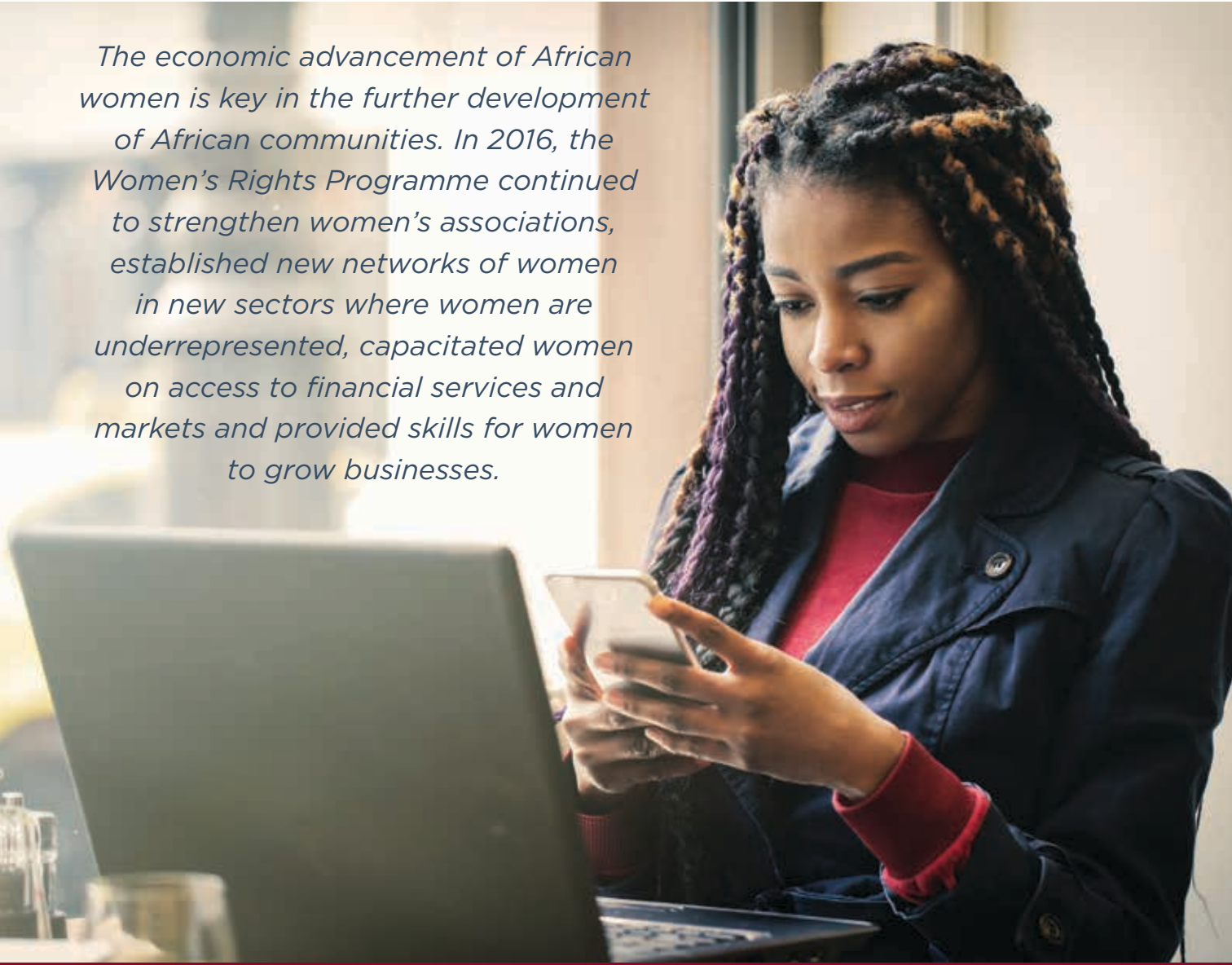
SCHOLARSHIP
PROGRAMME





KEY ACHIEVEMENTS

The economic advancement of African women is key in the further development of African communities. In 2016, the Women's Rights Programme continued to strengthen women's associations, established new networks of women in new sectors where women are underrepresented, capacitated women on access to financial services and markets and provided skills for women to grow businesses.



The Graça Machel Trust assists women to take centre stage in the development arena so that they can shift existing narratives and contribute to the economic future of their respective countries. We support them by amplifying their voices in spaces where they are often marginalised as they continue to lobby for governments to create fertile environments for the fruition of women led businesses and society as a whole

NFNV obtained funding to undertake research on women's financial inclusion in Cameroon, the Democratic Republic of Congo and Senegal

Election of seven WIMN Champions to drive the Changing the Narrative agenda of the network

Launch of the Women in Media Network comprising 35 members across fifteen countries

The Trust convened a gathering of women leaders and influencers to strategise on the inaugural Women Advancing Africa Forum to be held in 2017

Establishment of the New Faces New Voices Zimbabwe Chapter. As part of the chapter induction, the Trust's CEO met with the Governor of the Reserve Bank of Zimbabwe (RBZ) Governor, Dr. Mangudya, Deputy Governor and Chair of NFNV Zimbabwe, Dr. Charity Dhlwayo and members of the RBZ Financial Inclusion Committee

NFNV Uganda launched the "My World Mentorship Program" pilot. Twenty two young women in the corporate sector have since been mentored by thirteen highly skilled female mentors

Graduation of four PhD agricultural scientists under the Trust's Scholarship Programme

Funding was successfully secured for the pilot phase of the Food Basket Project

Concluded the research phase of Developing Financial Products and Services to Better Serve Women in the Agricultural Sector project in Uganda

New database of female entrepreneurs in different segments compiled under Access to Markets programme in Malawi, Tanzania and Zambia

The "Building Networks to Empower Women" publication was launched at the annual GMT women's networks meeting

NFNV Rwanda announced the creation of a women's fund to support the economic empowerment of women in Rwanda

Ninety one women entrepreneurs graduated from our one-year Women Creating Wealth programme

NFNV Zambia launches the "My World Mentorship Program" pilot. Twenty two young women in the corporate sector have since been mentored by thirteen highly skilled female mentors

The Trust hosted its first combined Annual Women's Networks Meeting

The Trust and NFNV Rwanda hosted a successful, high-profile side event on the financial independence of women during World Economic Forum Africa held in Rwanda

WIMN network collaborated and partnered with CNN and MultiChoice as part of the CNN/MultiChoice African Journalist Awards to host a debate on the voice and influence of women in media

Establishment of WIMN Advisory Board comprising leaders from Africa's top media houses as well as global health and education champions



BUILDING NETWORKS TO EMPOWER WOMEN

Through the Network of African Business Women (NABW), the Trust launched the publication “Building Networks to Empower Women” that traces the journey from the establishment of the NABW to the African Women in Agribusiness (AWAB) network, the Women Creating Wealth (WCW) initiative and the African Food Basket Project. It tells the story of the NABW and AWAB successes and challenges over the years, as the two networks worked to build a movement for the economic advancement of African women.

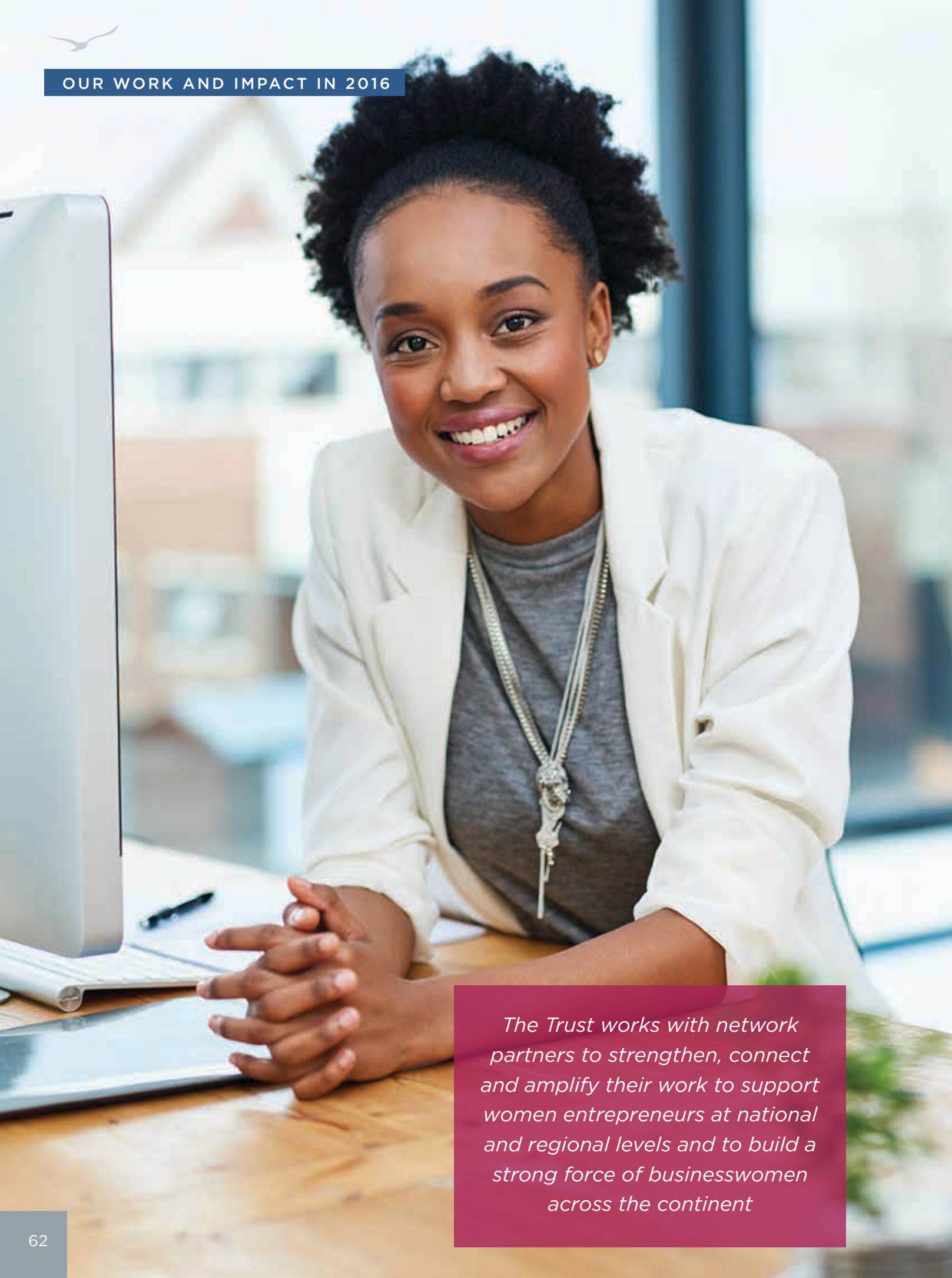
Below is a snapshot of the “Building Networks to Empower Women” publication:

- The publication features profiles of ten countries where the networks operate. Network leaders share their perspectives on progress, benefits and challenges derived from their involvement;
- It provides an indication of the NABW network membership, ranging from 2,000 members in Uganda to 250,000 members in Kenya;
- Successful network interventions are showcased and analysed. For instance, an example from Kenya is illustrated where women were empowered to increase their ability to bid for public tenders following preferential procurement policy changes in favour of women;

- It also features examples of how women successfully mentored and learned from one another, and most importantly, successfully collaborated on business opportunities;
- The findings of an evaluation are included which demonstrate the added value of businesswomen forming organised associations;
- The publication also highlights how the Trust, going forward, can build on these learnings and strengthen the support to its networks to offer improved services to their members.

The full publication is available on the Trust's website.





The Trust works with network partners to strengthen, connect and amplify their work to support women entrepreneurs at national and regional levels and to build a strong force of businesswomen across the continent

WOMEN CREATING WEALTH

Breaking barriers and boosting entrepreneur confidence and capacity.

The Women Creating Wealth (WCW) enterprise development programme seeks to assist entrepreneurs and business owners to grow their businesses from micro to small, small to medium and medium to large business enterprises. It engages in capacity building initiatives, and creates entrepreneurs that can effectively respond to market needs, grow market share or diversify. It is offered as a one-year programme in partnership with the United Nations Convention for Development (UNCTAD) Empretec Programme.

In 2016, 105 women underwent the six-day entrepreneurial competency training from Empretec and participated in the

“Accountability, Inspiration and Mastery (AIM) aftercare” programme. For this, they were paired with coaches and mentors and attended regular check-in sessions to discuss various topics and issues that they face in running their businesses. The WCW programme aims to improve women’s confidence and business skills and their capacity to develop and implement business strategies and business plans. It will build a cohort of women who will one day be considered as major economic players on the continent. Of the 105 women initially enrolled, ninety one have completed the programme and have graduated. Two graduates share their personal journeys on the overleaf.

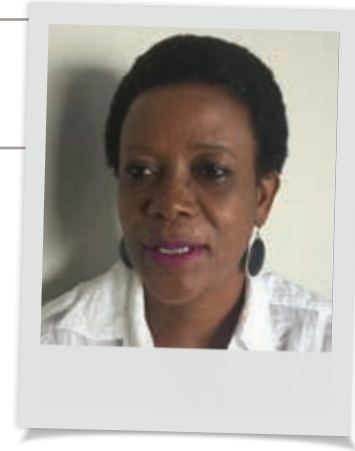
This ambitious programme aims to develop a critical mass of business women by training 1,000 women entrepreneurs across 10 countries by 2020 to become business leaders

NETWORK OF
AFRICAN BUSINESS WOMEN
WOMEN IN BUSINESS
NETWORK



FROM HUMBLE BEGINNINGS TO GLOBAL AMBITION

How I did it
BY MERIA PHIRI - MALAWI



"After working 18 years as a secretary at the National Bank of Malawi, today, Meria Phiri boasts her first million Kwacha earned and banked, from an agricultural family business she co-owns with her son. While working at the bank, Meria already started growing vegetables in her back yard for sale to her friends. Far removed from her corporate beginnings, Meria is now the co-owner of the highly successful Global Seeds, a local seed company based in the Mangochi district of Southern Malawi, with its head office in Lilongwe. As a social enterprise, the business fulfills a specific social need. Many farmers were observed to be using recycled seed and harvesting insufficient crops, but were still running out of food for their families. This offered huge opportunities the supply of low cost, high quality grain for the market. Launched in 2008, Global Seeds works with small-holder farmers, and with the support of the company's extension workers, provides guidance throughout the farming process, from land preparation, to harvesting, until seeds are ready for buy-back. Global Seeds sells the high quality, low cost seed to small scale farmers who produce high yielding crops for profit. Global Seeds started with only one farmer growing ground nuts on their estate.

The following year, the company grew to ten farmers and in the next year, doubled that

figure to twenty farmers. Now, Global Seeds, has 200 farmers growing seeds at their various farms. Despite the many successes of the company, Global Seeds still lacked the necessary structures and processes to ensure its sustainability and professionalism, issues like tax and accounting were major challenges for Meria. Meria enrolled in the Women Creating Wealth programme.

Since attending the programme, Global Seeds has made significant gains. The company has been professionalised. Global Seeds has hired an accountant and an human resources practitioner who helps with recruitment. In addition to institutional development, Meria has also experienced a positive shift in self-perception and gained business confidence. "The Women Creating Wealth programme taught me to be brave and take calculated risks, thus whenever I see an opportunity, I grab it". Furthermore, after taking a closer look at her value chain, she has noted an information gap amongst buyers who are still planting incorrectly, wasting affordable grain and keeping yields low. Meria is now working on opening an Agri Village farm shop with a dedicated extension officer to provide farmers with information regarding seeds and correct planting methods. Meria hopes to open the shop in May 2017."

INCREASED KNOWLEDGE TO TAKE CALCULATED RISKS FOR BUSINESS GROWTH

*How the Programme gave me the confidence to do
a complete, successful U-turn in my business*
BY HAPPY RWECHUNGURA - TANZANIA

"Before enrolling in the ten months Women Creating Wealth programme, I had been doing business for 25 years, not knowing that I am making many mistakes. I had the false belief, that as the owner, I was best placed to be the manager of my own business. My logistics and services agency was not yielding any profit and one of the major reasons was my mismanagement of funds. I was overstretched and could not find the time to engage in business development, set up proper human resources systems and recruit competent staff. After

ness, exploring fish farming, chicken hatching and vegetable farming. I now have a fully established agri-business, I am producing 200-300 chickens weekly and raising 10,000 cat fish while my revenue is increasing exponentially. My plans include making use of my land to further diversify into Tilapia farming.

In addition to the hard skills in business knowledge, the programme also raised my confidence. I always make sure that I seek information and clarity before executing, but at the end of the

"Many women have the false belief that they need capital to start. They think that money is what is standing in their way, with any business it is important to start with what you have. Before building a bakery, start by selling muffins."
Happy Rwechungura, WCW graduate

enrolling in the programme, I was made aware of my mistakes and with the support of the coaches, took the decision to make a complete U-turn in my business. I decided to take a few steps down the hierarchy of needs and address the community's most basic need, food. The programme taught me the importance of diversification. As I continued to gain more knowledge and support I considered agri-busi-

day, I can now take well calculated risks. Through the programme, I have also learnt the importance of networking. Many women have the false belief that they need capital to start. They think that money is what is standing in their way. With any business, it is important to start with what you have, before building a bakery, start by selling muffins."



ACCESS TO MARKETS

Increasing market access for women through knowledge transfer and networking.

BACKGROUND

Besides the well-recognised problem of access to finance, African businesswomen are challenged by limited access to markets, information and skills to grow their enterprises. Most businesswomen might not yet be significant players in national, regional and global markets. They still need to be encouraged to grow their businesses from micro to small, small to medium and medium to large to generate sufficient income, create employment and become significant contributors to economic growth.

The Graça Machel Trust's Access to Markets (ATM) programme aims to address challenges to market access. This initiative was annexed as a value-added offering to the Women Creating Wealth programme. The project provides guidance and support to identify the partners and stakeholders they should be engaging with to increase their market access, which calls for an understanding of the ecosystem of sector value chains.

ACTIVITIES

The women identified corporates, private sector and government procurement stakeholders for potential supply-chain opportunities and engagements; convened

meetings with corporates, business women and the Trust's women's networks, as well as held workshops for business women for supply-chain readiness.



OUTCOMES

EXPOSURE

Different workshops brought together participating entrepreneurs and stakeholders, to educate and inform on market readiness. The workshops gave women exposure to government and private sector players and experts who shared valuable information on issues such as cluster development and best practices, necessary compliance processes, government incentive schemes, tax and duties and understanding transport and export tariffs, understanding standards, and government support available to help them meet standard requirements.

IMPROVED COLLABORATION

There is a growing interest from service providers and other people interested in doing business with women. The Trust has therefore created a database of businesswomen organised under different sectors. The database is continuously expanded and is used to actively inform entrepreneurs about new opportunities. It is also allows networks to begin creating such opportunities for their members.

INCREASED KNOWLEDGE

The increased knowledge of participating women around matters of market access has resulted in a change in behaviors and attitudes of the women towards themselves, and as business owners. The women have specifically improved in areas such as upgrading packaging, the consistent use of barcodes on products, but also in their confidence when approaching potential clients for business opportunities. The training has also resulted in increased knowledge on where to look for opportunities to grow their businesses, as well as to source appropriate service providers. The participants of the programme have attained a better understanding of how to prepare for market access including the importance of organising within relevant market segments, networking, and improving quality and standards.



GOING FORWARD

Taking the lessons learnt and findings from the first workshops into account, the proposed next steps and country plans going forward will include:



“ We value all the formidable and courageous businesswomen eager to work together to grow their businesses, and we are encouraged by their talent, experience, emerging good practices and the models of business excellence they share within the networks, as they realise the value of the Trust’s networks as a collective. We encourage women to eliminate all forms of doubt about their capabilities, challenge their attitudes and beliefs, and with interest and purpose negotiate their rightful place in business and the world. ”

*Korkor Cudjoe,
Women’s Rights Programme Manager - GMT*



A women-led solution to address Africa's food security challenges



AFRICAN FOOD BASKET PROJECT

A gender transformative seed initiative

The Graça Machel Trust Food Basket Project is a model for developing women-owned seed companies and smallholder farmers. A core focus of the project is to address the increasing need for seed within the SADC region. It has been specifically designed for women farmers

to help grow women's agricultural activities from smallholder to thriving agri-business enterprises and to address food security in Africa. It will be rolled out in phases across Malawi, Mozambique, Tanzania, Zambia and Zimbabwe.

VUNA PARTNERSHIP: GENDER TRANSFORMATIVE REGIONAL SEED SYSTEMS PROJECT

With funding support from VUNA, a subsidiary of Adam Smith International, which is funded by the Department for International Development (DfiD), the Trust is currently undertaking pilots in Malawi and Zambia that will conclude in early 2018. VUNA'S aim is to pilot projects which assist farmers in East and Southern Africa to battle the impacts of climate change and to

transform the agriculture sector to empower smallholder farmers to improve current and future livelihoods. Operating under the project name, "Gender Transformative Regional Seed Systems", the two-year project will work with twenty two women-owned seed companies and is expected to reach 2,200 smallholder farmers in Malawi and Zambia.

NETWORK OF
AFRICAN WOMEN IN AGRIBUSINESS
WOMEN IN AGRIBUSINESS
NETWORK



WORKING TOGETHER TO BUILD CAPACITY

The VUNA Project aims to position women farmers in legume and seed production. Legumes are said to be a 'women's crop' and this project seeks to create more economic value for women using climate smart and resilient legumes that are also nutritious to address nutrition and food security needs in the region. Working with lead seed companies in Malawi and Zambia, will inturn empower emerging seed company and smallholder farmers.

Using the VUNA model, the Trust is working closely with our AWAB network to implement the pilot phase of the project and will lend its support by ensuring that the lead seed companies cooperate and support up-and-coming seed producers to increase their yield, while also assessing and building the capacity of the seed companies as entrepreneurs and as a collective under AWAB.




“ The Trust continues to support the increase of economic value for women using climate smart, resilient and nutritious seed that can contribute to addressing issues around nutrition and food security in the region. ”

Graça Machel

The project aims to produce **10,000 metric tonnes** of quality legume seeds by 2022 while identifying **250,000 female grain producers** in the region

KEY PROJECT ACTIVITIES

Development of breeder and basic seeds production system for **11 SEED COMPANIES AND 1,000 PRODUCERS PER COUNTRY**

 Production of breeder and basic seeds in selected geographical areas of Malawi and Zambia

 Select and train farmers on climate smart practices

 Identifying, developing, and marketing of agricultural hub sites and the setting-up innovative agro-dealer shops



IN CONVERSATION WITH

*Business Expansion Through Partnerships
and Data-driven Strategies*

THE SUCCESS STORY OF ELIZABETH SWAI-TANZANIA



Elizabeth Swai runs an integrated poultry business. She produces chicken, chicken feed and provides extension services. She provides both practical and theoretical training, buying back the produce of the trained farmers and thus providing them with markets. Elizabeth also advocates for the protection of farmers. She participates in government fora that address technical issues and financial inclusion as well as accessibility of lands.

Elizabeth launched her business in 2006 and took the calculated risk of self-funding through her retirement fund. She paid for her own education and managed to complete her studies while working. Elizabeth owes her success to some fundamental business principles.

Firstly, her business is built on partnerships. By working with organisations that have the same objectives, she is commissioned to do the work, while at the same time, achieving her own goals. This approach has facilitated rapid expansion, because it increases her operational budget and thus improves cash flow.

Using government statistics and census data to strategise when planning distribution, Elizabeth

plans to scale up from ten regions to twenty-five, thus covering two-thirds of the country. By increasing from 155-480 villages, Elizabeth will effectively increase from serving 500 to 12,500 households. To support her rapid growth and expansion, Elizabeth has employed 60 new staff members; seven veterinary doctors, twenty extension officers, fifteen fowl keepers, fifteen hatchery keepers, seven veterinary supervisors and four high level officers. She is also supported by women mobilisers who in turn mobilise women in the rural areas.

To further professionalise her business, Elizabeth has employed a Director of Finance to deal with financial and administrative matters; a lawyer who deals with contracts and agreements and a gender expert who deals with gender issues. Some of the strategies she is implementing for further expansion include; financing convertible loans, purchasing more land, going into commercial feed mill, abattoir and hatchery as well as setting up a training centre.



“ Although the Tanzanian government has expressed commitment to supporting female entrepreneurship, women still face a great number of obstacles. Challenges such as cultural barriers, the right to property and decision making, stiff competition, corruption and bureaucracy, and a lack of awareness from women themselves, make it extremely hard for women in Africa to build a successful business. ”

Elizabeth Swai, AWAB member



NEW FACES NEW VOICES

Advancing women's financial inclusion makes communities and countries stronger.

The aim of New Faces New Voices is to increase women's access to finance and financial services by bringing more African women into the formal financial system;

equipping them with the skills and capacity to access finance; and ensuring that more women occupy leadership and decision-making positions in the financial sector.

NEW FACES NEW VOICES
WOMEN IN FINANCE
NETWORK



“The NFNV network continues to raise the visibility and importance on the issue of advancing women’s financial inclusion at national, regional and global levels by highlighting the need among key stakeholders in the financial sector to bring more women into the formal financial system. In 2016, New Faces New Voices was officially incorporated into the organisational structure of the Graça Machel Trust.”

*Nomsa Daniels
CEO, Graça Machel Trust*

NEW FACES NEW VOICES RESEARCH PROJECTS

Building evidence and lessons learnt for improving programmes and advocacy.

The Kenya Chapter conducted a regional survey in Kenya, Rwanda, Tanzania and Uganda on “Growth Barriers Faced by Female Entrepreneurs in East Africa”, to better understand the financial and non-financial factors that hinders the growth of women-owned businesses.

In Rwanda, a study was initiated to assess financial services for women. The sample includes commercial banks, micro-finance institutions, insurance companies, the Mandatory Public Pension Scheme (RSSB), the Business Development Fund, Umurenge SACCOs and the National Bank of Rwanda.

With support from NFNV Head office, the Uganda Chapter concluded phase one of a study to explore the Agriculture sector financing for women farmers in Uganda. The study looked at the structure of the agriculture sector; financing

needs of women; and agriculture financing policies for women at national level. Following the study, NFNV Uganda started the second phase of the project by engaging with eleven financial institutions to assess their product offerings. The outcome of this phase will inform the development of appropriate, affordable and accessible financial products and services for women in the agricultural sector to advance their financial inclusion.

The Reserve Bank of Zimbabwe commissioned NFNV to conduct a “Deep Dive Gender Analysis” of the FinScope surveys for 2011 and 2014, to gain insights on women’s financial inclusion in the country to help inform the development of their National Financial Inclusion Strategy. The research reports and studies are available on the New Faces New Voices www.nfnv.org and Trust websites www.gracamacheltrust.org



COUNTRY CHAPTER NETWORK ACHIEVEMENTS

CAMEROON

The Cameroon Chapter held a roundtable meeting on the theme: "Financing women's entrepreneurship: Is the creation of a women's bank an alternative?" The event was facilitated by the Director of National Employment, APME (Agency for the Promotion of SMEs), an SME

bank and an finance expert. The chapter also held a roundtable with the Ministry of Mines and Industries to explore opportunities for women-owned small and medium size enterprises in the mining sector.

CÔTE D'IVOIRE

The Côte d'Ivoire Chapter was instrumental in organising the second conference on Female Entrepreneurship called "Journées de l'Entreprenariat Féminin". The conference was held by the Commission for Female Entrepreneurship Development of the General Confederation of Ivorian Businesses (Confédération Générale des

Entreprises de Côte d'Ivoire, CGECI). The theme of the conference was "Women Entrepreneurs in Leadership" and provided a platform for learning, guidance and confidence building of women CEOs, while also hearing about their performance and leadership ambitions.

KENYA

Targeting female entrepreneurs and sponsored by Chase Bank, the first quarterly workshop by NFNV in Kenya was held under the theme "Putting Capital in the Hands of Women". During the workshop, case studies demonstrated what makes businesses fundable. Attended by over 130 women, the event was well received, underscoring the difficulty experienced by many female entrepreneurs in accessing finance in Kenya. To address the shortage of women in leadership positions in the financial sector, the Kenya chapter

partnered with the Nairobi Stock Exchange (NSE) to launch the NSE Leadership & Diversity Dialogue. A recent survey of 57 of the 61 companies listed on the Nairobi Stock Exchange (NSE) found that of a total of 467 directors, only 43 are women, out of which only four occupy the position of chairperson. Supported by Barclays, the Dialogue consists of a series of roundtable events for listed firms to foster best practices in corporate governance and engage on various aspects of board diversity.

MOZAMBIQUE

NFNV Mozambique organised a multi sectoral conference in Maputo themed "Women's Financial Inclusion in Mozambique". The event was organised jointly with the Foundation for Community Development and Banco Comercial e de Investimentos (BCI), with financial support from Financial Deepening Sector Mozambique. The conference covered policies and mechanisms for women's financial inclusion; an

overview of women's savings and credit associations and cooperatives; the importance of formalising women's small business and included other key sessions aimed at discussing and addressing the challenges faced by women in Mozambique. NFNV delegates from Kenya, Rwanda, Uganda and Zimbabwe shared knowledge gained from experiences in their respective countries.



NIGERIA

NFNV Nigeria participated in stakeholder engagement meetings with UN Women in Kano, Nigeria, to explore opportunities for partnership to empower Nigerian women. This included designing interventions for women affected by the Boko Haram insurgency to promote peace and security in the country. The UN Women team, with NFNV, also paid a courtesy call on the Emir of Kano, His Royal Highness Muhammadu Sanusi II at his palace. Speaking on behalf of the Emir

of Kano, Alhaji Abbas Sanusi, the Galadima of Kano and Senior Councillor at the Kano Emirate Council expressed his happiness that women were being engaged in various aspects of their lives to ensure their social and economic development adding that the traditional institution will continue to educate citizens on the need to empower women. He pledged the support of the Kano Emirate to both UN Women and NFNV Nigeria.



RWANDA

NFNV Rwanda celebrated International Women's Day in March with the start of the Kigali leg of Global Women's Summits. A partnership with Kora Associates and the International Finance Corporation (IFC), the Global Women's Summit is a gathering of hundreds of delegates that come together to address issues faced by women across the globe. Under the theme, "Towards Vision 2020: Women Leading Innovative Transformation", the summit featured a panel of experts including, NFNV Rwanda Board Chair, Dr. Monique Nsanzabaganwa; EcoBank Managing Director, Ndiyaye Mareme Mbaye and, Head of Department for International Development (DfID) UK, Laure Beaufils. As a key outcome of the summit, 20 young entrepreneurs were trained on business plan writing and the top five were awarded seed capital and a coaching program worth a combined value of 33 million Rwandan Francs.

The Rwanda Chapter also played a key role in assisting the Trust to host a successful side event on the eve of the World Economic Forum Africa, under the theme of "Women Creating Wealth: From Financial Inclusion to Financial Independence". This event was conducted as a panel discussion and included, amongst others: Mrs. Machel, Dr. Monique Nsanzabaganwa (Vice Governor of National Bank of Rwanda and Chair of NFNV Rwanda), Mr. Arjuna Costa (Partner Omidyar Network), Country directors of the Kenya and Uganda NFNV chapters and Ms. Elizabeth Swai (CEO of AKM Glitters Company Limited).

In June the Chapter also participated in the "Trademark East Africa (TMEA) Forum on Women Trade Programme" held in Nairobi, Kenya. NFNV Rwanda shared its inputs for strategic planning of the TMEA second phase, which seeks to raise the potential of women in trade in the DRC and the East African Community.

“ The event has confirmed our commitment to move women from financial inclusion to financial independence. The chapter will strive to create a Rwanda where there are no limitations to financial independence but except her willingness to co-create that achievement. ”

Dr. Monique Nsanzabaganwa, Chairperson of NFNV Rwanda



SENEGAL

In conjunction with the African Network Supporting Female Entrepreneurship (RASEF), the Senegalese Chapter conducted the yearly Forum for Women Entrepreneurs, which included the participation of government, private sector and various experts. The chapter also organised capacity building activities for women entrepreneurs in the areas of leadership and

access to finance and held a donor roundtable with their three national networks, to explore opportunities for women entrepreneurs in Senegal. Participants included donors, government entities and the private sector consortium. The chapter also attended the inaugural event of the African Transformation Forum in Kigali, Rwanda.

UGANDA

Funded by GIZ, the "My World Mentorship Program" pilot programme was launched across six districts. The aim of the programme is to grow the visibility and numbers of women within the Ugandan financial sector. Since the launch, twenty two young women within the corporate sector have been mentored by thirteen highly skilled female mentors. The Chapter participated in the graduation ceremony of 66 under-privileged girls from the livelihood skills program at the Graça Machel Vocational Training Center. Skills obtained from courses

will allow the girls to earn a decent income. Sewing machines donated to the programme allowed some participants to immediately start their own businesses.

The Chapter represented NFNV at the 2nd Bridge the Gap Impact Investors Conference on "Women, Money and Markets" in Amsterdam, Netherlands where Theo Ntale and Jude Musoke spoke on "Women and Circular Finance" and the "Impact of Gender Lens Investing".

ZAMBIA

Deepening Zambia (FSDZ) around its support of the Chapter's work in of financial literacy training. NFNV also participated in the FSD gender gap report, noting that financial inclusion for women in Zambia had improved to about fifty three %. Four members of NFNV have been selected to serve on the interim board of the newly launched Women's Bank. The Bank was launched at a working breakfast officiated by the Minister of Gender. Edgar Lungu, His Excellency, the President of Zambia was present as guest of honour. On invitation from the

Ministry of Gender, the Chapter participated in the Commission for the Status of Women (CSW) meetings in New York. The CSW are high level meetings for senior Government employees, international organisations and NGOs to discuss matters concerning women. The chapter was represented by the Country Director, Ms. Penelope Mamba, while the delegation was led by the First Lady and supported by the Minister of Gender, Professor Nandi Luo, and Permanent Secretary, Ms. Edwidge Mutale.

ZIMBABWE

During a visit to Zimbabwe to induct the new NFNV Chapter, the Trust's CEO met with the Governor of the Reserve Bank of Zimbabwe (RBZ), Governor Dr. Mangudya Deputy Governor and Chair of NFNV Zimbabwe, Dr. Charity Dhlwayo and members of the RBZ Financial Inclusion Committee, where the Governor of the Reserve Bank gave his unconditional support for NFNV Zimbabwe.

The Reserve Bank of Zimbabwe has also recognised the value addition of NFNV to the National Financial Inclusion Strategy (NFIS) and its implementation. The Chapter has assisted in providing valuable expertise and experience to help refine the NFI Strategy, by giving input into and driving the Thematic Working Groups, particularly the Thematic Group on Women and in monitoring and evaluating the progress of the implementation of the NFIS. NFNV Zimbabwe has created a sub-committee within NFNV of gender, agricultural, finance, insurance, and other experts to ensure quality input into NFIS.



WOMEN IN MEDIA NETWORK (WIMN)

Amplifying Voices and Changing Narratives

The Graça Machel Trust established a Women in Media Network (WIMN) comprising thirty five women journalist across sixteen countries in 2016. The WIMN is the first of its kind network represented by African women journalists tasked with changing the narrative and portrayal of Africa's women and children.

The network brings together women representing a diverse range of media to collectively strategise, develop, and disseminate empowering messaging and storylines about women and children in Africa. Network members leverage a broad range of media tools including feature stories; articles;

short video format; podcasts; photo journalism; narrative and opinion pieces, as well as social media campaigns to write compelling stories on development and empowerment themes. These thematic areas include: children's rights, access to good health and education, financial inclusion, women's economic empowerment, gender parity, women's entrepreneurship and other pertinent issues affecting the social and economic development of Africa's women and children. Changing narratives, however, requires a long term view and it is hoped the increase in balanced stories will result in behaviour and mindset changes.



WOMEN IN MEDIA NETWORK





KEY ACHIEVEMENTS

FORMATION OF THE ADVISORY BOARD

During a meeting in Johannesburg, South Africa the WIMN Advisory Board was established. The eleven member Board comprises influential African media publishers, executive leadership

and editors whose experience extends across print, online, electronic and digital media, as well as internationally recognised experts and thought leaders in education and health.

Our objective is to shape a new reality, one that reflects balanced stories, told in the way that women want and deserve their stories to be told

WIMN ADVISORY MEMBERS

Dr. Venance Konan, Director General, Fraternité Matin Press Group, Côte d'Ivoire.

Diana Senghor, Director, Panos Institute West Africa, Senegal.

Bronwyn Nielsen, Executive Director and Editor-in-Chief, CNBC Africa, South Africa.

Mia Malan, Director, Bhekisisa / Mail & Guardian Health Editor, South Africa.

Susan Makore, Chief Executive Officer, African Business Communications (Pvt) Limited, Zimbabwe.

John Allen, Managing Editor, All Africa.com, South Africa
Obinna Anyadike, Editor-at-Large, Integrated Regional Information Networks (IRIN), Kenya and Nigeria.

Tom Mshindi, Chief Executive Editor-in-Chief, Nation Group East Africa, Kenya.

Ferial Haffajee, Editor at Large, Huffington Post South Africa, Chair of the MultiChoice Board, South Africa * has subsequently resigned her full time membership but supports the network with mentorship and training expertise.

Justin van Fleet, Chief of Staff, UN Special Envoy on Global Education, Director, International Commission on Financing Global Education Opportunity, USA.

Lars Grønseth, Senior Adviser, Department for Education and Global Health Section, Norwegian Agency for Development Cooperation (NORAD), Norway.



LAUNCH OF THE WOMEN IN MEDIA NETWORK

In March 2016, the Trust broke new ground, in the pathway to shifting narratives around women and children in Media. The Women in Media Network (WIMN) was officially launched in Johannesburg, South Africa. Members were selected based on their social media footprint and their contribution to new narratives and ways of storytelling. The members represent a cross section of media from East, West, Central and Southern Africa. During the meeting, strategies to collectively reimagine the portrayal

of the continent's women and children were discussed. Mrs. Machel reminded those present that although many women are transforming the continent, they often go unrecognised. She reiterated that it is time to start showcasing these women through bold strategies and cumulative storytelling. Thus creating building the blocks for a cohesive and positive narrative that values the role and impact of women. A full list of the WIMN members is available on the Trust's website.

CAPACITY BUILDING SUPPORT THROUGH INDUSTRY RELEVANT TRAINING AND MENTORING

There is no doubt that we are firmly in the throes of a digital age and Africa has not been left behind. The Trust seeks to bring about change to the media landscape by providing capacity building support through mentorship, training and performance-based awards. Ahead of the launch of the WIMN, the Trust conducted research to explore and understand the myriad of challenges faced by women in media, particularly in the use of new media to craft and deliver stories. Research conducted in the Trust's countries of operation found that these challenges range from a lack of expertise in using

digital devices, to a lack in basic technical skills and digital story telling. In order to address these challenges, the WIMN held a "Leverage your digital footprint" training session for network members. The first of a series of training sessions planned. Participants came from Kenya, Tanzania, Zambia, DRC and Malawi and South Africa and were also joined by members who participated online. The training was well received, with the next module on "Mastering Storytelling and Narrative Writing" scheduled to take place in the first quarter of 2017.

WIMN CHAMPIONS

Among network members, seven champions were selected to drive the WIMN agenda and objectives. The champions were selected based on their level of engagement, stories produced and regional reach. The champion approach allows the network to leverage the passion, experience, circle of influence and voice of those selected to build and grow the vision and profile of the network. They will be the "collective voice" of the network members in various

forums, to promote awareness of a new narrative of women and children. They will also provide input in identifying training opportunities for members, support the network to create platforms to drive stories and ultimately Multiply Faces and Amplify Voices of women and children on the continent. Our champions include: Renée Ngamau, Kapala Chisunka, Jaly Badiane, Sebenzile Nkambule, Cynthia Nyamai, Egidie Ingabire and Emrakeb Assefa.

PANEL DISCUSSION HOSTED DURING THE CNN/MULTICHOICE AFRICAN JOURNALIST AWARDS

As part of the Women in Media Networks' advocacy efforts on the advancement of women journalists in the media landscape, the network partnered with CNN and MultiChoice to facilitate a panel discussion to engage on barriers faced by female journalists. The panel discussion titled, "Women in Media: Does having a seat at the table equate to a voice?", took place ahead of the prestigious CNN/MultiChoice African Journalist Awards held in Johannesburg, South Africa.

The discussion was facilitated by Eleni Giokos, a South African based CNN Africa reporter and WIMN member and panellists including Andia Chakava, head of Kenyan chapter of NFNV; South African entrepreneur and businesswoman, Matsi Modise; Kwangu Liwewe, a leading South African journalist and TV talk show host;

Amadou Martar, AllAfrica.com Founder and Chair of UN High Level Expert Panel on Women's Economic Empowerment. What followed was a robust discussion and intense debate that unpacked the challenges that women journalists face in the newsroom when pitching stories on "soft issues" or attempting to challenge the portrayal of women and children in the media or lack of balanced coverage. The representation and advancement of women in leadership positions within the media landscape was also hotly debated with issues such as harassment, maternity leave, poor family support systems or work life balance being raised as key roadblocks for women journalists. Feedback received from those present, as well as CNN, was hugely positive and helped to raise awareness of issues and opened the audience up to new ways of thinking about women in media.



SCHOLARSHIP PROGRAMME

The Graça Machel Scholarship Programme offers opportunities for women to study at post-graduate level at leading universities in Southern Africa and other parts of the world.

The Programme provides funding for women studying for Masters' and Doctoral degrees in health, education, science and technology, economics and finance. It aims to empower and equip women to take up leadership positions so that they may have direct impact in the development of communities, countries and regions in which they live and work across the continent and recipients are encouraged and supported

in their efforts to pay forward the contributions of the Trust. To date just under 100 scholarships have been awarded, creating a powerful network of alumni across Africa. In 2016, the Trust selected five new scholars to study in the fields of Engineering and Petroleum Exploration with support from Sasol. Four PhD agricultural scientists have since graduated.

SCHOLARSHIP PROGRAMME

NUMBER OF SCHOLARS PER COUNTRY



To date, **92** women have completed post-graduate degrees under the programme, in a variety of areas ranging from science and technology, business and commerce to the humanities



IN CONVERSATION WITH

Taking a Leap of Faith and Paying it Forward How Silvano Ferraro continues to grow herself and other women in Mozambique

"I studied at the Eduardo Mondlane University in Mozambique from 2008-2011. With the support of the Graça Machel Scholarship, I got the rare opportunity to further my studies in the United Kingdom, where I graduated with a Master's degree in Sustainability and Environmental Consultancy from the University of Leeds. Towards the end of my studies I took up an Internship at Addis, one of the top ten Environmental consultancies in the UK. After completing my internship, I returned to Mozambique to join the growing energy, oil and gas mining industry. I am currently working for one of the best, 100% Mozambican environmental consultancies.

My experience as a Graça Machel Scholar did not just mean getting a great job or gaining expertise, the experience changed me as a person. I began thinking about other young women still searching for similar opportunities. Beyond financial backing, I received a great deal of support from the Trust. When both of my parents fell ill, I was directed to councillors that I spoke to on a regular basis. The Trust also put together academic engagements for all

scholars working in our sector. Scholars got the opportunity to present their work and completed dissertations, getting input from researchers and experts.

When I returned to Mozambique I searched for other girls who had received the same opportunities—I wanted to know what they were doing and how well they were integrating into society. To them, I presented the question, "How can we use what we have learned and maximise our expertise to help our communities?". As a group of seventeen women, we decided to integrate our collective experience in the fields of engineering, health, science, etc. Into projects with a link to education. Organisations like Femme, opened their offices for our use and we registered our name, the Graça Machel Scholars Alumni Association with the Ministry, which gave us the right to operate as a Non-Profit-Organisation.

Most of our projects have been low cost as we slowly reach out to organisations, institutions, the private sector and embassies for oppor-



tunities to collaborate. We have worked with the Graça Machel Trust programme, the NFNV Chapter in Mozambique, contributing to the recruitment, evaluation and implementation of the Mozambican young women in leadership programme. We are also looking forward to getting involved in the First Lady's programme focused on early marriage. As a network of women, we aim to continue to improve the participation of young women and girls in leadership positions in our country and help them develop their own projects by providing consistent support and motivation."

“As a group of 17 women, we decided to integrate our collective experience in the fields of engineering, health and science into projects with a link to education.”

*Silvano Ferrara,
graduate of the
Graça Machel Trust
Scholarship Programme*



LEADERSHIP AND GOVERNANCE

Our Founder's global advocacy and leadership amplifies the work undertaken by the Trust's various programmes. In her numerous global leadership roles she is able to advocate for women's economic empowerment and leadership, education, governance, the protection of children's rights and dignity, as well as health and nutrition. During 2016, she continued her global and regional advocacy efforts to build on existing relationships and create new levels of awareness around the developmental issues impacting the continent.

LEADERSHIP AND GLOBAL ADVOCACY

The Graça Machel Trust takes a holistic approach to addressing issues of health, nutrition and the advancement of women and children in Africa. Advocacy work is thus a key component to realising the work and the goals of Trust. Through the advocacy work of the Founder, a formidable and well recognised voice on these issues, a number of the goals set for the year were achieved and realised in 2016. Supporting her advocacy work, was the CEO as well key Trust Programme Managers who together with Mrs. Machel engaged in a series of one-on-one meetings with leading individuals, key stakeholders and global organisations to advocate for the promotion of health and the protection of children's rights and dignity. Through engagements that focused on women's leadership, education, governance as well as health and nutrition, relationships were solidi-

fied and new conversations emerged to help realise a positive future for Africa's women and children. Domestication of SDGs and the promotion of social pacts for their advancement continue to form a growing part of the Trust's engagements. The Trust continues to work in partnership with key organisations to develop and disseminate its advocacy messages.

Our partners include: Governments and CSOs from developed and developing countries, Africa Child Policy Forum, African Development Bank, African Progress Panel, Africa Union, AMREF, Bill & Melinda Gates Foundation, Every Woman, Every Child, Girls Not Brides, SDGs advocates, ONE, PMNCH, private sectors partners such as Phillips and Unilever, The Elders, Qatar Foundation, UN Foundation, UN Organisations (Secretary-General's Office, UNICEF, UNFPA, WHO), and WEF Africa.



FORGING NEW APPROACHES FOR THE PROMOTION OF WOMEN, CHILDREN'S AND ADOLESCENT HEALTH

In May, Mrs. Machel attended various high-level advocacy engagements during the Women Deliver Conference in Copenhagen, Denmark. She participated in a press conference on adolescent health with representatives from the Guttmacher-Lancet Commission. The Commission will, in the coming years, identify and set an evidence-based agenda for sexual and reproductive health and rights (SRHR). The Founder emphasised how, in a report of the Commission, statistics for women, new-borns and still-borns have been humanised and linked this to the challenge of tackling taboos and social norms and their influence on SRHR.

During The Elders Universal Health Coverage (UHC) Panel discussion, held as a side event at the Women Deliver Conference, Mrs. Machel was joined by Dr. Gro Harlem Brundtland and Hina Jilani to launch "The Elders Universal Healthcare Policy". The objective of the event was raise and debate the importance of achieving universal health coverage, drawing attention to the need to prioritise women and children, and how achieving UHC will be the most effective means of achieving the overall SDG health goals. The Founder noted that women, adolescents and children must be a priority if UHC is to be implemented in a fair and equitable way.

The visit to Denmark included further relevant advocacy moments for the Trust. Mrs. Machel spoke on the SDGs, education, health, nutrition

and ending child marriage. She further attended the "Social Good Summit" and the United Nations Foundation Board dinner, and also held an official meeting with the Canadian Minister of International Development, Marie-Claude Bibeau. Mrs. Machel and Mrs. Bibeau discussed the upcoming launch of a public consultation phase in Canada which aims at developing a five-year action plan for the domestication of SDGs.

During the World Humanitarian Summit in Istanbul, Turkey, the Founder participated in a number of meetings and panel discussions including a high-level "Every Woman Every Child Everywhere" breakfast hosted by the United Arab Emirates. The aim of the meeting was to address preventable deaths of mothers, children younger than five years, and neonatal that take place in fragile settings of conflict, displacement, and natural disaster.

As part of a joint advocacy partnership between the Trust, the Office of the Founder and the Norwegian Prime Minister, Erna Solberg, Mrs. Machel visited Norway in July. The advocacy cooperation is being undertaken within the framework of the transition from the Millennium Development Goals (MDGs) to the Sustainable Development Goals (SDGs) and focuses on joint advocacy in areas of common interest and work at global, regional and national levels. These areas include: Education; Health; Girls, youth and women empowerment; Governance and

democracy. The establishing of the Women in Media Network (WIMN) during 2016 was a key outcome of this successful partnership. During the visit, the Founder undertook a number of high level engagements, including meetings with Prime Minister Erna Solberg, the Minister of Foreign Affairs and senior representatives from the Norwegian Agency for Development Cooperation (NORAD) and the Norwegian Foreign Affairs Ministry.

In her capacity as Chair of the "Partnership for Maternal Newborn and Child Health" (PMNCH) Mrs. Machel participated in two meetings during the year. The PMNCH Board Retreat held during March in Johannesburg, South Africa provided guidance on how the Partnership should deliver its new Strategic Plan, 2016-2020 and sought

to identify ways in which the Partnership could find ways to work together to improve impact at country level, and achieve greater engagement of partner country governments and other stakeholders at country-level.

During the 19th PMNCH Board Meeting Maputo, Mozambique, the Founder highlighted the strength of the Partnership as an inclusive and effective platform to promote Reproductive, Maternal, Newborn, Child and Adolescent Health (RMNCAH) at the country level. Underlining the role of multi-sectoral collaboration in achieving results, she invited Mozambique with the support of civil society organisations, to develop an integrated programme that would create healthy outcomes for women, children and adolescents.

ADVANCING WOMEN'S FINANCIAL INCLUSION

Sustainable Development Goal 1 cites access to financial services as a necessary condition for ending extreme poverty. Approximately 1.1 billion women experience financial exclusion and many form the bulk of the world's poor, surviving on less than US \$2 dollars a day. In 2016, Mrs. Machel deepened her global advocacy work on the advancement of women's financial inclusion by attending a High-Level Policy Forum in Hashemite, Jordan. The Forum was themed, "Advancing Women's Financial Inclusion in the Arab World" and took place in November.

The two-day event included a mix of high level panel discussions, focusing on unpacking the barriers to financial inclusion for women, the role of data in policy formulation, and discussing policies for women's financial inclusion into national strategies. The event was hosted by the Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH, Arab Monetary Fund (AMF), Central Bank of Jordan and the Alliance for Financial Inclusion (AFI). Recognising New Faces New Voices (NFNV) successful work in Africa, the Alliance for Financial Inclusion invited Mrs. Machel to give



a keynote address to advocate for the prioritisation of women's financial inclusion in Arab countries. The Alliance had recently adopted the Denarau Action Plan at their Global Policy Forum in Fiji, cementing their commitment to gender and women's financial inclusion.

She explained how legal and cultural barriers, particularly relating to land and property rights hold women back from participating fully in their economies. Even when the law gives women legal rights to own and inherit land, social customs override their legal rights, leaving women powerless and financially dependent on men. She highlighted the importance of understanding women's financial behaviour, motivating for gender-disaggregated data policy formulation and shared how NFNV had recently completed a series of focus group discussions to better understand how women engage with financial institutions and how they feel about their products, services and outreach efforts.

Mrs. Machel encouraged Central banks and governments in the Arab world to create an

enabling environment by putting in place financial infrastructure and providing incentives and guidance for financial institutions. The Founder acknowledged the work of women leaders who have played an important role in addressing some of these challenges and advancing women's financial inclusion in their respective countries, at a regional and global level. She noted the presence of Dr. Monique Nsanzabaganwa, Vice Governor of the National Bank of Rwanda; Dr. Charity Dhillwayo, Deputy Governor of the Reserve Bank of Zimbabwe, and Dr. Natu Mwamba, Deputy Governor of the Bank of Tanzania who were in attendance.

Participation in the Forum marks an important milestone for NFNV and the Trust as it works to expand its global advocacy reach to influence more countries to prioritise financial inclusion of women, bringing more women into their formal financial systems and ensuring that women occupy leadership and decision-making positions in their financial sectors.

“We need to encourage each other to learn from the experiences of other countries and to share our successes, so that we can move quickly and scale-up successful initiatives. It is only by working together to tackle the challenges of our times, as members of one human family, that we can vastly improve the lives of woman and their families, which will in turn benefit our economies, our countries and our planet.”

Graça Machel

ADVOCACY PLATFORMS AND MILESTONES

During 2016 the Founder and key Trust leadership engaged with governments, civil society organisations, academia, the private sector and communities on issues pertinent to the work of the Trust. Some of the highlights for the year include:

- Participation in the Lancet and Guttmacher press conference on adolescent health during Women Deliver in Copenhagen, Denmark;
- Advocacy Mission to Oslo, Norway to strengthen the Trust's advocacy partnership on education and health;
- During The Elders Universal Health Coverage (UHC) Panel discussion held as a side event at the Women Deliver Conference, Mrs. Machel was joined by Dr. Gro Harlem Brundtland and Hina Jilani helped to launch “The Elders Universal Healthcare Policy”;
- Delivering the keynote address at the official launch of the new Women in Media Network (WIMN) in, Johannesburg, South Africa;
- Participation in the 2016; World Humanitarian Summit as SDG advocate and member of the Education Commission in Istanbul, Turkey;
- Hosting of the SADC regional launch of the 2016 Global Nutrition Report “From Promise to Impact: Ending malnutrition by 2030” in Johannesburg, South Africa;
- Shared insights on development planning at the “Every Woman Every Child Everywhere” breakfast meeting during the World Humanitarian Summit;
- Participation in a high-level panel discussion with the government of Malawi on the domestication of the SDGs in Malawi;
- Engagement in the Global Financing Facility (GFF) meeting, Geneva, Switzerland;
- Participation in the international Durban International AIDS Society conference of 2016;
- Co-chairing of the 2016 World Economic Forum Africa, in Kigali, Rwanda, under the theme “Connecting Africa's Resources through Digital Transformation”;
- Chairing the 19th Board Meeting of the Partnership for Maternal, Newborn and Child Health (PMNCH) in Maputo, Mozambique;
- The Businesswoman of the Year Lifetime Achievement Award awarded by South African Business Women Association (BWA), in recognition outstanding work;
- Delivering the keynote address at the Alliance for Financial Inclusion/Arab Monetary Fund's conference on Advancing Women's Financial Inclusion in the Arab World.



EDUCATION IN EMERGENCIES AND PROTRACTED CRISES – TOWARDS A STRENGTHENED RESPONSE IN AFRICA NATIONS

During the World Humanitarian Summit in Turkey, the Founder spoke at the Education Cannot Wait event. It is new fund that aims, over the next five years, to provide quality education to more than 13.6 million children and youth living in emergency situations and protracted crisis, and seeks to reach all crises-affected out-of-school children and youth by 2030.

The panel raised the significant support needed to reach millions of children that would otherwise miss out on education. Moderated by Nyaradzayi Gumbonzvanda, the first panel included: Gordon Brown, UN Special Envoy for Education, President Hassan Sheikh Mohamud Somalia, Christos Stylianides, European Commissioner Humanitarian Aid and Crisis

Management and Julia Gillard, Board Chair Global Partnership for Education. The second panel included: Ibrahim Boubacar President Mali, Louise Aubin, Deputy Director Division of International Protection UNHCR, Geeta Rao Gupta, Deputy Executive Director UNICEF, Dean Brooks Executive Director, Ambassador Norway, and Mrs. Machel.

Mrs. Machel stated that it was critical to understand the cost of this education crises, if we are to achieve the SDGs and leave no one behind. With a gap of 4.8 billion USD she called on African countries to increase funding and the international community to meet its obligations. She challenged those present to accelerate the pace of implementation as the numbers of children being affected was increasing daily.



WOMEN CREATING WEALTH – FROM FINANCIAL INCLUSION TO FINANCIAL INDEPENDENCE

On the eve of the World Economic Forum Africa in Rwanda, Kigali, the Trust together with the NFNV Rwanda Chapter hosted a successful panel discussion on “Women Creating Wealth: From Financial Inclusion to Financial Independence”. Joining our Founder in the lively panel discussion was Dr. Monique Nsanzabaganwa, Vice Governor of National Bank of Rwanda and Chair of NFNV Rwanda; Mr. Arjuna Costa, Partner Omidyar Network; Ms Andia Chakava, Country Director of NFNV Kenya Chapter; Ms. Theopista Ntale-Sekitto, Country Director of NFNV Uganda Chapter and Ms. Elizabeth Swai, CEO of AKM Glitters Company Limited.

The gathering brought together a diverse audience of over 250 influencers, advocates, decision-makers and government officials keen on addressing the shifts needed to transform the financial landscape in Africa. Among the high-level guests who attended were: Speaker of the Rwandan Parliament, the Vice-President of the Senate of Rwanda; Minister of Cabinet Affairs; Minister of State in charge of Economic Planning; Minister of Health; Minister of Sports; Minister of Natural Resource; the Governor of Botswana Central Bank and a large number of WEF Africa attendees.



“As we celebrate the incredible work and achievements of our programmes and networks, we remain committed to do more, do better and do differently.”



LOOKING AHEAD

This year’s annual report can only be described as a “bumper edition” that showcases and reflects the broad and diverse work of the Graça Machel Trust. However, none of which would be possible without our staff, our board, and our donors.

In 2016, the Trust has grown its internal capacity with extremely hardworking, talented and dynamic individuals whose passion to help improve the lives of Africa’s women and children is evident in the work they do.

Looking forward to 2017 and beyond, the Trust will be developing a new strategic plan to guide our work for the next three years; to help us prioritise, and look at how to ensure the long-term sustainability of the organisation through more efficient resource mobilisation and management. This will necessitate a need to look inward to assess our strengths and weaknesses, our impact and results and how best we can leverage technology to improve our operational efficiencies, better connect and communicate with our networks and partners to enhance our capacity to deliver.

We also plan to strengthen our governance systems and processes by expanding the number of Trustees, and will be recruiting influential thought-leaders and champions who can serve on our Global Advisory Board. What we are today and what we envision for the future of the Graça Machel Trust is due to the strategic guidance, support and dedication of this remarkable group.

In keeping with our belief of not working in silos, we also plan to explore the inter-sectionalities and complementarities in our Programmes to work smarter and capitalise on the strong foundation we have already created in our Children’s Rights, Women’s Rights, Nutrition and Leadership and Governance Programmes. Finally, in seeking to become one of the leading, pan-African, indigenous organisations that focuses on women and children, we need to strengthen our networks, expand our geographic footprint and continue to work with like-minded partners with whom we can forge common agendas and a shared destiny.



BOARD OF TRUSTEES

Our Board of Trustees includes individuals with extensive experience in advocacy, policy and social justice. The board informs the vision of the Trust and ensures consistent progress in its mission. Mrs. Graça Machel is the Chair of the Board.

GRAÇA MACHEL

Graça Machel is one of the world's leading advocates for women, children and communities affected by conflict and injustice. Born in a rural part of Portuguese East Africa, she attended university in Lisbon before returning home as a freedom fighter and schoolteacher. After the declaration of Mozambique's independence, Mrs. Machel became the country's first Education Minister.

In the years following her government ministry, Machel produced a ground breaking UNICEF report on the impact of armed conflict on children that changed the way the United Nations and member states respond in conflict zones. Since then she has worked tirelessly in support of global health, child welfare and women's rights and empowerment.

Mrs. Machel is a founding member of The Elders, and played a key role in establishing Girls Not Brides. She is the Board Chair of the Partnership for Maternal, Newborn & Child Health, and African Ambassador for A Promise Renewed, board Chair of the African Centre for the Constructive Resolution of Disputes, and President of the Foundation for Community Development.



As Founder of the Graça Machel Trust, she has more recently focused on advocating for women's economic and financial empowerment, education for all, an end to child marriage, food security and nutrition, and democracy and good governance. Mrs. Machel has been recognised for her work on the Africa Progress Panel, the Millennium Development Goals Advocacy Group, and the High-Level Panel on the Post-2015 Development Agenda.

Graça Machel has dedicated her life to improving lives, inspiring hope, and building a more just and equitable world for us all.

THEO SOWA

Theo is Chief Executive Officer of the African Women's Development Fund. She has extensive experience as an independent advisor on a wide range of international issues, with a focus on social development. Her work has covered advocacy, service delivery, evaluation, facilitation, policy and organisational development with a range of international and intergovernmental organisations and grant-making foundations, including UNICEF, Stephen Lewis Foundation, the African Union, DFID, and UNDP, among others.





SISONKE MSIMANG

Sisonke is a writer and activist who works on race, gender, democracy and politics. She has global, regional and national experience, having worked for the United Nations as well as in civil society and private philanthropy. Until November 2012, she led George Soros' Johannesburg-based philanthropic efforts as the Executive Director of the Open Society Initiative for Southern Africa. Sisonke now works on human rights and democracy with the Sonke Gender Justice Network, which advocates for working with men and boys in promoting gender equality.

She also authors a weekly column at the Daily Maverick, a leading South African online news daily.



JOSINA Z. MACHEL

Josina is a long standing human rights defender. As the daughter of Graça and Samora Machel, and step daughter of Nelson Mandela, she was born into a legacy of activism, and is fiercely passionate in her life's calling to advance women's rights.

In October 2015, Ms. Machel was physically assaulted by her then-partner which led to her tragically losing sight in one eye. As a result of this horrific experience, Ms. Machel's activism took on new meaning and she felt propelled to vigorously fight for the rights of abused women, realising that there are many like her who have faced brutality without being able to speak out. As a survivor of domestic violence, she is turning her personal trauma into purpose. Through the Kuhluka Movement, Ms. Machel is helping to accelerate social change in communities across Africa.

Ms. Machel serves on a number of international boards, including those of the Graça Machel Trust, the ABC Atlas Mara in Mozambique, the Emerald Group, and the Zizile Institute for Child Development. She also serves as director at the Samora Machel Documentation Centre. In 2015 she started a dance movement to contribute to Nelson Mandela Day with 67 minutes of Dance for Mandela.



Ms. Machel holds an MSc degree in Sociology (Gender) from the London School of Economics and Political Science, and a Bachelor of Social Science in Sociology and Political Science from the University of Cape Town. She is a published author and has addressed numerous national and international audiences on issues relating to youth, gender, and culture.



ANURITA BAINS

Anurita brings more than 15 years' experience in international development and health. In the various positions she has held in the past decade, she has provided advice, strategic direction and analysis at senior levels of policy-making on public health and development, with particular expertise on and interest in women's health and rights. Currently she is the regional advisor on HIV/AIDS for UNICEF East and Southern Africa. Before that, she was the Country Director of the Clinton Health Access Initiative in Rwanda, where she and her team provided strategic, technical and policy support to that country's government in areas of HIV/AIDS, health financing, human resources for health, and nutrition.



FRED SWANIKER

Fred Swaniker recently joined as one of the Trust's Board members, he is deeply passionate about Africa. He believes that the missing ingredient on the continent is good leadership. In line with this, he has successfully founded three organisations that aim to catalyse a new generation of ethical, entrepreneurial African leaders: the African Leadership Academy, the African Leadership Network, and African Leadership University. By 2060, these three organisations expect to produce over three million transformative leaders for the African continent. In recognition of his work in developing Africa's future leaders, Fred was selected as one of 115 young leaders to meet US President Obama at the first-ever President's Forum for Young African Leaders held at the White House in 2010.

He has been recognised as a Young Global Leader by the World Economic Forum, and was listed by Forbes Magazine among the top ten young 'power men' in Africa in 2011. Fred was also recognized by Echoing Green as one of fifteen "best emerging social entrepreneurs in the world" in 2006.



He was a 2009 TED Fellow and is a Fellow of the Aspen Institute's Global Leadership Network. Fred began his professional career as a consultant with McKinsey and Company and has an MBA from Stanford Business School, where he was named an Arjay Miller Scholar, a distinction awarded to the top 10% of each graduating class at the business school.



With offices in Johannesburg, South Africa and a pan-African network of 20 countries across the continent, the Trust has increased its core support team to capacitate delivery and implementation of existing and new projects and initiatives within its programmes.

As part of the capacity building and sustainability long term strategy of the Trust, a number of new staff were hired during 2016. The Trust now has a staff complement of twenty-two. Additional specialist support will also be sought for the upcoming projects and initiatives planned for 2017 and beyond.

OUR OPERATIONS AND FINANCIALS



The Graça Machel Trust would like to acknowledge the support of existing and new partners and donors, whose financial contributions have ensured that our advocacy engagement and programmes are able to create the impact in the communities and countries where we work.

With your support, the Trust has been able to shape and drive narratives on the social and economic landscape affecting women's and children's rights. Through our high-level advocacy and missions, we have pushed decision makers to make the necessary policy and structural changes to improve education, health and women's economic advancement targets. The testimonials in this year's annual report reflect the impact of your contributions on the lives of Africa's women and children and the communities in which they live.

To all our donors, thank you for your commitment, funding and support. We look forward to changing more lives together in 2017.

THANK YOU TO OUR DONORS

AFRICA PROGRESS PANEL

AFRICAN WOMEN'S DEVELOPMENT FUND

BILL & MELINDA GATES FOUNDATION

BRIDGEWAY FOUNDATION

DEPARTMENT FOR INTERNATIONAL DEVELOPMENT

DISCOVERY GROUP

EDUCATION ABOVE ALL

ERIC & SHEILA SAMSON FOUNDATION

INTEL

NORWEGIAN AGENCY FOR DEVELOPMENT COOPERATION

OPEN SOCIETY FOUNDATION

SVENSKA POSTKODSTIFTELSEN

ROYAL CATER

SEGAL FAMILY FOUNDATION

SKOLL FOUNDATION

UNITED NATIONS CHILDREN'S FUND

UNITED NATIONS FOUNDATION

UNITED PARCEL SERVICES FOUNDATION

VIRGIN UNITE

WORLD HEALTH ORGANISATION





Independent Auditor's Report

To the trustees of Graca Machel Trust

Qualified opinion

We have audited the Annual Financial Statements of Graca Machel Trust set out on pages 8 to 19, which comprise the Statement of Financial Position as at 28 February 2017, and the Statement of Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows for the 14 months ended then ended, and notes to the Annual Financial Statements, including a summary of significant accounting policies.

In our opinion, except for the possible effect of the matter described in the basis for qualified opinion section of our report, the Annual Financial Statements present fairly, in all material respects, the financial position of Graca Machel Trust as at 28 February 2017, and its financial performance and cash flows for the 14 months ended then ended in accordance with International Financial Reporting Standard for Small and Medium-sized Entities and the requirements of the Companies Act.

Basis for qualified opinion

As with similar organisations, it is not feasible for the organisation to institute accounting controls over cash collections from donations prior to initial entry to the collections in the accounting records. Accordingly, it was impractical for us to extend our examination beyond receipts actually recorded.

Other information

The trustees are responsible for the other information. The other information comprises the Trustees' Report as required by the Companies Act, which we obtained prior to the date of this report. Other information does not include the Annual Financial Statements and our auditor's report thereon.

Our opinion on the Annual Financial Statements does not cover the other information and we do not express an audit opinion or any form of assurance conclusion thereon.

Independent Auditor's Report

In connection with our audit of the Annual Financial Statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Annual Financial Statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Furthermore, without qualifying our opinion, we draw attention to the fact that supplementary information set out on page 19 does not form part of the Annual Financial Statements and is presented as additional information. We have not audited this information and accordingly do not express an opinion thereon.

Responsibilities of the trustees for the Annual Financial Statements

The trustees are responsible for the preparation and fair presentation of the Annual Financial Statements in accordance with International Financial Reporting Standard for Small and Medium-sized Entities and the requirements of the Companies Act, and for such internal control as the trustees determine is necessary to enable the preparation of Annual Financial Statements that are free from material misstatement, whether due to fraud or error.

In preparing the Annual Financial Statements, the trustees are responsible for assessing the trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the trust or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the Annual Financial Statements

Our objectives are to obtain reasonable assurance about whether the Annual Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Annual Financial Statements.

As part of an audit in accordance with International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Annual Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the trust's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.



Independent Auditor's Report

- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the trust's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Annual Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the trust to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Annual Financial Statements, including the disclosures, and whether the Annual Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the trustees regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.


 LSG Integrated
 S P Swanepoel
 Partner
 Registered Auditor

11 September 2017
Sunninghill

Trustees' Responsibilities and Approval

The trustees are required to maintain adequate accounting records and are responsible for the content and integrity of the annual financial statements and related financial information included in this report. It is their responsibility to ensure that the annual financial statements fairly present the state of affairs of the trust as at the end of the financial 14 months ended and the results of its operations and cash flows for the period then ended, in conformity with the International Financial Reporting Standard for Small and Medium-sized Entities. The external auditor's are engaged to express an independent opinion on the annual financial statements.

The annual financial statements are prepared in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities and are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgments and estimates.

The trustees acknowledge that they are ultimately responsible for the system of internal financial control established by the trust and place considerable importance on maintaining a strong control environment. To enable the trustees to meet these responsibilities, the board sets standards for internal control aimed at reducing the risk of error or loss in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the trust and all employees are required to maintain the highest ethical standards in ensuring the trust's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the trust is on identifying, assessing, managing and monitoring all known forms of risk across the trust. While operating risk cannot be fully eliminated, the trust endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.


The trustees are of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or loss.

The trustees have reviewed the trust's cash flow forecast for the 14 months ended to 28 February 2018 and, in the light of this review and the current financial position, they are satisfied that the trust has or has access to adequate resources to continue in operational existence for the foreseeable future.

The external auditors are responsible for independently auditing and reporting on the trust's annual financial statements. The annual financial statements have been examined by the trust's external auditors and their report is presented on page 2.

The annual financial statements set out on pages 6 to 19, which have been prepared on the going concern basis, were approved by the directors on 11 September 2017 and were signed on its behalf by:


 Trustee


 Trustee



Trustees' Report

The trustees have pleasure in submitting their report on the annual financial statements of Graca Machel Trust and its associates for the 14 months ended ended 28 February 2017.

1. Nature of business

Graca Machel Trust was formed in South Africa on 11 November 2010 and engaged in the organising to advocate the rights of women and children and operates principally in Africa.

There have been no material changes to the nature of the trust's business from the prior 14 months ended.

2. Review of financial results and activities

The annual financial statements have been prepared in accordance with International Financial Reporting Standard for Small and Medium-sized Entities. The accounting policies have been applied consistently compared to the prior 14 months ended.

Full details of the financial position, results of operations and cash flows of the trust are set out in these annual financial statements.

3. Beneficiaries

The beneficiaries of the trust during the accounting 14 months ended and up to the date of this report are as follows:

Name

African society
Women and children internationally
Individuals working to promote women and children's rights globally

4. Trustees

The trustees in office at the date of this report are as follows:

Trustees

GS Machel
NDD Daniels Resigned, 04 October 2016
JZ Machel
S Msimang
T Sowa
FK Swaniker
A Bains

5. Property, plant and equipment

There was no change in the nature of the property, plant and equipment of the trust or in the policy regarding their use.

6. Events after the reporting period

The trustees are not aware of any material event which occurred after the reporting date and up to the date of this report.

Trustees' Report

The trustees are not aware of any other material event which occurred after the reporting date and up to the date of this report.

7. Going concern

The trustees believe that the trust has adequate financial resources to continue in operation for the foreseeable future and accordingly the annual financial statements have been prepared on a going concern basis. The trustees have satisfied themselves that the trust is in a sound financial position and that it has access to sufficient borrowing facilities to meet its foreseeable cash requirements. The trustees are not aware of any new material changes that may adversely impact the trust. The trustees are also not aware of any material non-compliance with statutory or regulatory requirements or of any pending changes to legislation which may affect the trust.

8. Auditors

LSG Integrated continued in office as auditors for the trust for 2017.



STATEMENT OF FINANCIAL POSITION AS AT 28 FEBRUARY 2017			
	Notes	2017 R	2015 R
Assets			
Non-Current Assets			
Property, plant and equipment	2	5 374 509	252 914
Current Assets			
Trade and other receivables	3	2 067 293	338 179
Cash and cash equivalents	4	6 398 696	31 295 490
		8 465 989	31 633 669
Total Assets		13 840 498	31 886 583
Equity and Liabilities			
Equity			
Trust capital	5	100	100
Accumulated surplus		6 524 249	8 804 154
		6 524 349	8 804 254
Liabilities			
Current Liabilities			
Trade and other payables	8	296 975	349 536
Deferred income	7	7 019 174	22 101 215
Provisions	6	-	631 578
		7 316 149	23 082 329
Total Equity and Liabilities		13 840 498	31 886 583

STATEMENT OF COMPREHENSIVE INCOME				
	Notes	2017 R	2015 R	
Revenue				
Donations received		42 704 356	21 330 014	
Other income				
Interest received		433 031	399 044	
Profit and loss on exchange differences		-	3 820 643	
Rental income		482 874	403 252	
		915 905	4 622 939	
Operating expenses				
Accounting Fees		34 224	11 749	
Administration and Management Fees		45 746	-	
Auditors Remuneration	11	46 721		
Bank Charges		153 894	104 493	
Cleaning		41 319	2 206	
Computer Expenses		27 064	287 244	
Depreciation, Amortisation and Impairments		198 329	159 059	
Employee Costs	9	11 161 184	6 741 098	
General Expenses - Office Move		258 650	-	
Insurance		35 459	23 331	
Lease Rentals on Operating Lease		1 075 283	974 710	
Legal Expenses		5 684	386 487	
Postage		3 398	2 430	
Printing and Stationery		234 475	25 968	
Profit and Loss on Exchange Differences		2 376 660	-	
Programme and Project Expenses	15	29 069 316	11 255 472	
Repairs and Maintenance		11 147	10 018	
Security		5 211	-	
Staff recruitment costs		270 845	588 630	
Telephone and Tax		560 101	361 973	
Training		216 077	115 613	
		45 830 787	21 080 996	
Operating (deficit) Surplus		(2 210 526)	4 871 957	
Finance Costs		(69 379)	-	
(Deficit) surplus for the 14 Months Ended		2 279 905	4 871 957	

**STATEMENT OF CHANGES IN EQUITY**

	Trust Capital	Accumulated Surplus	Total Equity
	R	R	R
Balance at 01 January 2015	100	3 932 197	3 932 297
Surplus for the 14 Months Ended	-	4 871 957	4 871 957
Balance at 01 January 2016	100	8 804 154	8 804 254
Deficit for the 14 Months Ended	-	(2 279 905)	(2 279 905)
Balance at 28 February 2017	100	6 524 249	6 524 349
Notes	5		

STATEMENT OF CASH FLOWS

	Notes	2017	2015
		R	R
Cash Flows from Operating Activities			
Cash Generated From (used in) Operations	12	(2 481 826)	1 628 928
Interest Income		433 031	399 044
Finance Costs		(69 379)	-
Net Cash from operating activities		(2 118 174)	2 027 967
Cash Flows from Investing Activities			
Purchase of Property, Plant and Equipment	2	(2 006 442)	-
Movement in Project Reserve Funds		(2 376 660)	3 820 643
Net Cash from Investing Activities		(4 383 102)	3 820 643
Cash Flows from Financing Activities			
Movement from Deferred Income		(15 082 041)	14 373 720
Finance Lease Payments		(3 313 483)	-
Net Cash from Financing Activities		(18 395 524)	14 373 720
Total Cash Movement for the 14 Months Ended		(24 896 800)	14 373 720
Cash at the Beginning of the 14 Months Ended		31 295 490	11 073 163
Total Cash at the End of the 14 Months Ended	4	6 398 690	31 295 493



Accounting Policies

1. Presentation of annual financial statements

The annual financial statements have been prepared in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities. The annual financial statements have been prepared on the historical cost basis, and incorporate the principal accounting policies set out below. They are presented in South African Rands.

These accounting policies are consistent with the previous period.

1.1 Significant judgements and sources of estimation uncertainty

In preparing the annual financial statements, management is required to make judgements, estimates and assumptions that affect the amounts represented in the annual financial statements and related disclosures. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results in the future could differ from these estimates which may be material to the annual financial statements.

Critical judgements in applying accounting policies

Management are required to make critical judgements in applying accounting policies from time to time. The judgements, apart from those involving estimations, that have the most significant effect on the amounts recognised in the annual financial statements, are outlined as follows:

Key sources of estimation uncertainty

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial 14 months ended.

Impairment testing

The trust reviews and tests the carrying value of property, plant and equipment and intangible assets when events or changes in circumstances suggest that the carrying amount may not be recoverable. When such indicators exist, management determine the recoverable amount by performing value in use and fair value calculations. These calculations require the use of estimates and assumptions. When it is not possible to determine the recoverable amount for an individual asset, management assesses the recoverable amount for the cash generating unit to which the asset belongs.

Expected future cash flow used to determine the value in use of goodwill and tangible assets are inherently uncertain and could materially change over time. They are significantly affected by a number of factors, together with economic factors.

Taxation

Judgement is required in determining the provision for income taxes due to the complexity of legislation. There are many transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. The company recognises liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made.

Accounting Policies

1.1 Significant judgements and sources of estimation uncertainty (continued)

The company recognises the net future tax benefit related to deferred income tax assets to the extent that it is probable that the deductible temporary differences will reverse in the foreseeable future. Assessing the recoverability of deferred income tax assets requires the company to make significant estimates related to expectations of future taxable income. Estimates of future taxable income are based on forecast cash flows from operations and the application of existing tax laws in each jurisdiction. To the extent that future cash flows and taxable income differ significantly from estimates, the ability of the company to realise the net deferred tax assets recorded at the end of the reporting period could be impacted.

1.2 Property, plant and equipment

Property, plant and equipment are tangible items that are held for use in the production or supply of goods or services, or for rental to others or for administrative purposes; and are expected to be used during more than one period.

Property, plant and equipment is carried at cost less accumulated depreciation and accumulated impairment losses.

Cost include costs incurred initially to acquire or construct an item of property, plant and equipment and costs incurred subsequently to add to, replace part of, or service it. If a replacement cost is recognised in the carrying amount of an item of property, plant and equipment, the carrying amount of the replaced part is derecognised.

Depreciation is provided using the straight-line method to write down the cost, less estimated residual value over the useful life of the property, plant and equipment as follows:

Item	Average useful life
Furniture and fittings	6 years
Computer equipment	3 years
Computer software	3 years
Leasehold improvements	6 years

The residual value, depreciation method and useful life of each asset are reviewed only where there is an indication that there has been a significant change from the previous estimate.

1.3 Financial instruments

Financial instruments at amortised cost

These include loans, trade receivables and trade payables. Those debt instruments which meet the criteria in section 11.8(b) of the standard, are subsequently measured at amortised cost using the effective interest method. Debt instruments which are classified as current assets or current liabilities are measured at the undiscounted amount of the cash expected to be received or paid, unless the arrangement effectively constitutes a financing transaction.

At each reporting date, the carrying amounts of assets held in this category are reviewed to determine whether there is any objective evidence of impairment. If there is objective evidence, the recoverable amount is estimated and compared with the carrying amount. If the estimated recoverable amount is lower, the carrying amount is reduced to its estimated recoverable amount, and an impairment loss is recognised immediately in surplus or deficit.



Accounting Policies

1.3 Financial instruments (continued)

Financial instruments at fair value

All other financial instruments, including equity instruments that are publicly traded or whose fair value can otherwise be measured reliably, are measured at fair value through surplus and deficit.

1.4 Revenue

Income is recognised to the extent that it is probable that economic benefits will flow to the association and the income can be reliably measured. Income is recognised in the period to which it relates.

Rental income is recognised in profit or loss on the straight line basis over the term of the lease.

1.5 Other income

Interest is recognised, in profit or loss, using the effective interest rate method.

NOTES TO THE ANNUAL FINANCIAL STATEMENTS

2. PROPERTY, PLANT AND EQUIPMENT						
	2017			2015		
	Cost	Accumulated Depreciation	Carrying Value	Cost	Accumulated Depreciation	Carrying Value
Leasehold Property	3 313 483	-	3 313 483	-	-	-
Future and Fitting	2 166 060	(490 933)	1 675 127	577 608	(389 960)	187 648
Computer Equipment	590 593	(204 696)	385 897	172 604	(114 226)	58 378
Furniture and Fitting	44 984	(44 982)	2	44 984	(38 096)	6 888
Total	6 115 120	(740 611)	5 374 509	759 196	(542 282)	258 914

RECONCILIATION OF PROPERTY PLANT AND EQUIPMENT - 2017

	Opening Balance	Additions	Depreciation	Total
Leasehold Property	-	3 313 483	-	3 33 483
Furniture and Fittings	187 648	1 588 453	(100 974)	1 675 127
Computer Equipment	58 378	417 989	(90 470)	385 897
Computer Software	6 888	-	(6 886)	2
	252 914	5 319 925	(198 330)	5 374 509
Total	6 115 120	(740 611)	5 374 509	(542 282)

RECONCILIATION OF PROPERTY, PLANT AND EQUIPMENT - 2015

	Opening Balance	Depreciation	Total
Furniture and Fitting	283 810	(96 162)	187 648
Computer Equipment	106 283	(47 905)	58 378
Computer Software	21 881	(14 993)	6 888
	411 974	(159 060)	252 914

3. TRADE AND OTHER RECEIVABLES

	Depreciation	Total
Deposit	856 475	-
VAT	1 137 036	163 269
Other Receivables	73 782	174 910
	2 067 293	338 179

The trustees consider that the carrying amount of trade and other receivables approximates their fair value.



NOTES TO THE ANNUAL FINANCIAL STATEMENTS

4. CASH AND CASH EQUIVALENTS		
Cash and cash equivalents consists of		
	28 February 2017	31 December 2015
Cash on Hand	36 864	13 110
Bank Balances	2 758 959	20 273 577
Market Linked Savings Account	3 602 873	11 008 803
	6 398 696	31 295 490

5. TRUST CAPITAL		
Settlement/Settlers Donation/ Founders Donation		
Settlement on Formation of the Trust on 20 September 2010	100	100

6. PROVISIONS			
Reconciliations of Provisions - 2017			
	Opening Balance	Utilised During the Year	Total
Provisions for Employee Benefits	631 578	(631 578)	-

RECONCILIATION OF PROVISIONS - 2015		
	Opening Balance	Total
Provisions for Employee Benefits	631 578	631 578

The employee cost provision represents management's best estimate of the company's liability at year end, based on the prior experience.

7. DEFERRED INCOME		
	28 February 2017	31 December 2015
	R	R
Bill and Melinda Gates Foundation	-	4395 397
Bill and Melinda Gates Foundation- Framework implementation	(1 360 071)	8 471 142
Dangote Fund	-	1 485
NORAD	2 463 377	2 262 683
Open Society Institute	(139 166)	2 499 505
Sasol	1 474 837	1 881 350
Skoll Foundation	-	1 355 305
South African Brewery	-	-
The New partnerships for Africa's Development	-	(487 946)
The Virgin Foundation	(76 484)	1 392 341
UNICEF- Children's Rights Programme	(287 027)	320 162
United Nations Foundation	-	9 971
Postkod	(84 988)	-
United Parcel Services	184 302	-
Segal Foundation	695 229	-
DFID / VUNA	269 800	-
WHO / PMNCH	2 997 450	-
Virgin Unite	135 090	-
Eric and Sheila Samson Foundation	250 000	-
Education Above All	496 825	-
	7 019 174	22 101 215



NOTES TO THE ANNUAL FINANCIAL STATEMENTS

8. TRADE AND OTHER PAYABLES		
Trade Payables	-	67 934
Amounts Received in Advance	-	23 850
Accrued Audit Fees	36 645	34 787
Other Payables	260 330	222 965
	296 975	349 536

9. EMPLOYEE COST		
Administrative Costs		
Basic	11 125 818	6 705 828
Medical Aid Contribution	35 366	35 270
	11 161 184	6 741 098

THE FOLLOWING RECOVERIES WERE OFFSET AGAINST THE APPLICABLE EXPENSES		
Employee Costs	11 161 184	7 243 361
Recoveries	-	(502 263)
	11 161 184	6 741 098

10. TAXATION

No provision has been made for 2017 tax as the trust is a non-profit organisation and has been exempted by the receiver of revenue in terms of Section10(1)(CN) of the Income Tax Act. Provisions for Employee Benefits

11. AUDITORS REMUNERATION		
Fees	42 521	29 215
Tax and Secretarial Services	4 200	1 300
	46 721	30 515

12. CASH (USED IN) GENERATED FROM OPERATIONS		
(Deficit) Surplus Before Taxation	(2 279 905)	4 871 957
Adjustments for:		
Depreciation and Amortisation	198 329	159 059
Deficit (Surplus) on Foreign Exchange	2 376 660	(3 820 643)
Interest Received- Investment	(433 031)	(399 044)
Finance Costs	69 379	-
Movement in Provisions	(631 578)	631 578
Changes in Working Capitals		
Trade and other Receivables	(1 729 119)	(60 597)
Trade and other Payables	(52 561)	246 613
	(2 481 826)	1 628 923

13. GOING CONCERN

The Trustees believe that the trust had adequate financial resources to continue in operation for the foreseeable future and accordingly the annual financial statements have been prepared on a going concern basis. The Trustees have satisfied themselves that the trust is in a sound financial position and that it has access to sufficient borrowing facilities to meet its foreseeable cash requirements. The trustees are not aware of any new material changes that may adversely impact the trust. The Trustees are also not aware of any material non-compliance with statutory or regulatory requirements of any pending changes to legislation which may affect the Trust.



14. EVENTS AFTER THE REPORTING PERIOD

The Trustees are not aware of any other material event which occurred after the reporting date and up to the date of this report.

15. PROGRAMME AND PROJECT EXPENSES

Scholarships	406 513	18 162
Children's Rights- General	1 858 843	5 294 547
Women's Rights- Health	1 873 846	4 372 838
Travel- Programme and Project Expenses	25 027 120	2 010 838
	29 166 322	11 696 385

THE FOLLOWING EXPENSES WERE OFFSET AGAINST APPLICABLE EXPENSES

Programme and Project Expenses	31 273 777	11 696 385
Recoveries	(97 005)	(440 913)
	31 176 772	11 255 472

16. CHANGE OF YEAR END

The financial year end of the trust was changed from 31 December to 28 February so as to comply with the definition of year of assessment in section 1 (1) of the the Income Tax Act. Accordingly, the current financial statements are prepared for 14 months from 1 January 2016 to 28 February 2017 and as a result, the comparative figures stated in the income statement, statement of changes in equity, cash flow statement and the related notes are not comparable.

At the Graça Machel Trust we believe that there is power in networks. Our approach to women's empowerment, is to build and strengthen networks that drive the economic advancement of women and increase the participation and visibility of women in key sectors of society. This is underpinned by the belief that development of the continent is hinged on the sustained participation of women in socio-economic spheres at all levels and across sectors.

#WomenAdvancingAfrica





GENERAL INFORMATION

REGISTERED NAME

The Graça Machel Trust

REGISTRATION NUMBER

2010/30 28

BANKERS

Standard Bank

EXTERNAL AUDITORS

LSG Intergrated


REGISTERED ADDRESS

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